



EMPOWERING
**SUSTAINABLE TRANSITIONS FOR
BALTIC & NORTH SEA BLUE
COMMUNITIES**

Turning Ideas into Action – Stories from Community Projects
Part 1, 16th of December 2025



Funded by
the European Union

www.blueactionbanos.eu

Agenda

- 1. Vision & objectives of BlueActionBANOS and Mission Ocean**
- 2. Eligible activities and consortia for BAB funding**
- 3. Stories from community projects:**
 - *CoolBlue*
 - *ULTFARMS*
 - *BlueBioClusters*
 - *Saucisse à l'Ostendaise*
- 4. Q&A, next steps and closing**



Vision & objectives of BlueActionBANOS and Mission Ocean

Alberto Terenzi

Team Lead, Innovation Support and Blue Skills

SUBMARINER Network for Blue Growth EEIG

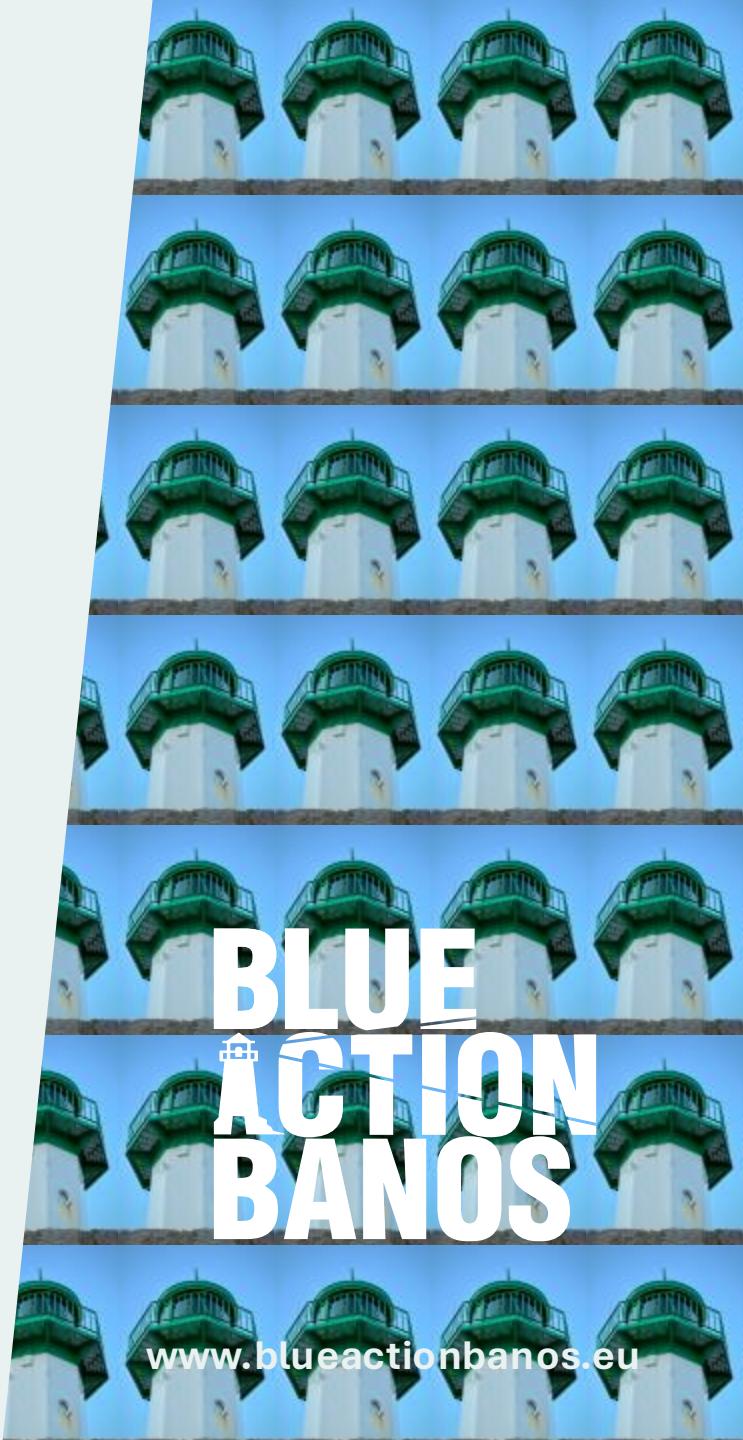


**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

Project Facts

- **18** Project Partners
- **11** Countries
- **48** Months (September '25 – August '29)
- **12.4** Million EUR Budget (Horizon Europe Programme)
- Coordinated by SUBMARINER Network For Blue Growth EEIG



Netherlands



Netherlands Enterprise Agency

Belgium



BLUE
CLUSTER

VLIZ
pioneer in
marine science

Norway



Norsk institutt for vannforskning

Sweden

Innovatum
science
park



Swedish Environmental
Research Institute

Finland



Latvia



LATVIJAS
HIDROEKOLOGIJAS
INSTITŪTS

Lithuania



**BLUE
ACTION
BANOS**

Coordination



Denmark



Food & Bio Cluster
Denmark



Germany



Christian-Albrechts-Universität zu Kiel

Poland



FundingBox
#FundingChampions



UNION
OF THE BALTIC
CITIES



European Regions
Research and
Innovation Network

www.blueactionbanos.eu



MISSION LIGHTHOUSES

Mission lighthouses are sites to test, demonstrate, and deploy the Mission activities across EU seas and river basins.

They try out new ideas and involve local businesses and people in the process.



BLUEACTIONAA

ATLANTIC - ARCTIC



BLUEACTIONAA

ATLANTIC - ARCTIC



BLUE
ACTION
BANOS

BALTIC & NORTH SEA



DANUBE-BLACK SEA



TASC
RESTORE
MED

MEDITERRANEAN

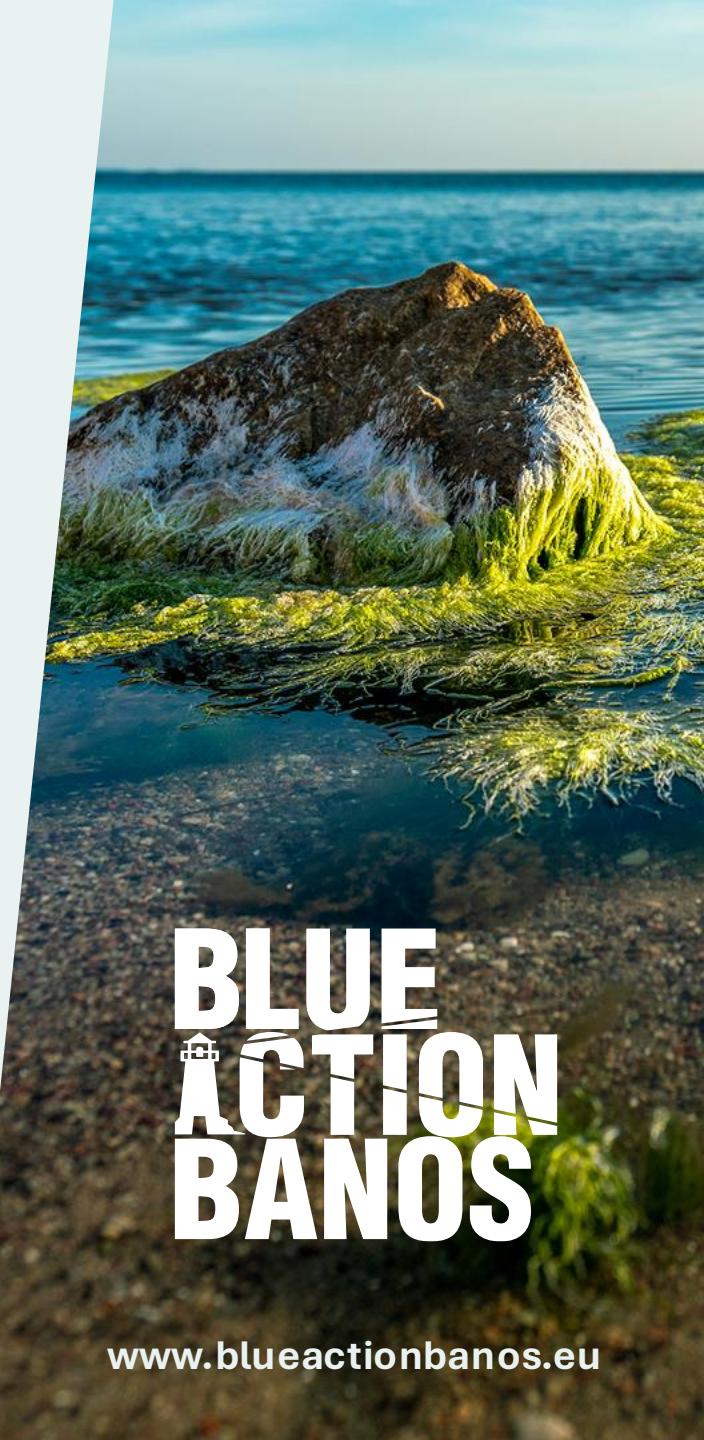
BlueActionBANOS & Mission Ocean

Four-year project part of the EU Mission *Restore Our Ocean and Waters*.
To **restore, protect, and preserve** the health of our ocean, seas, and inland waters by 2030.

Protect and restore marine and freshwater ecosystems and biodiversity.

Prevent and eliminate pollution of our oceans, seas, and waters.

Make the sustainable blue economy carbon-neutral and circular.



**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

Mission Ocean and Project Objectives

- Aligned with the EU Mission “Restore Our Ocean and Waters by 2030” and the European Green Deal.
- To deliver and support measurable contributions to:
 - Biodiversity conservation
 - Pollution reduction
 - The transition to a climate-neutral, sustainable blue economy
- To facilitate the transition from Phase 1 to Phase 2 of Mission Ocean in the BANOS Lighthouse Area:
 - Scaling up solutions piloted in the early stages
 - Deploying them across a broader set of contexts and regions



**BLUE
ACTION
BANOS**

Mission Ocean and Project Objectives

- Aligned with the UN Sustainable Development Goals 2030”
- To deliver the following actions:
 - Biodiversity
 - Pollution
 - The Blue Economy
- To facilitate the scaling up of actions in the BANOS regions
 - Scaling up
 - Deploying them across a broader set of contexts and regions

Mobilise & empower diverse communities of actors with **practical, easily accessible support** to implement **innovative, high-impact actions** to restore our ocean, seas and waters.

**BLUE
ACTION
BANOS**

BlueActionBANOS: Vision

Provide **targeted financial assistance, technical guidance, and strategic knowledge-sharing** to support the scale-up and deployment of Mission Ocean solutions within the Baltic and North Sea Lighthouse Area.

Community-Led
Actions

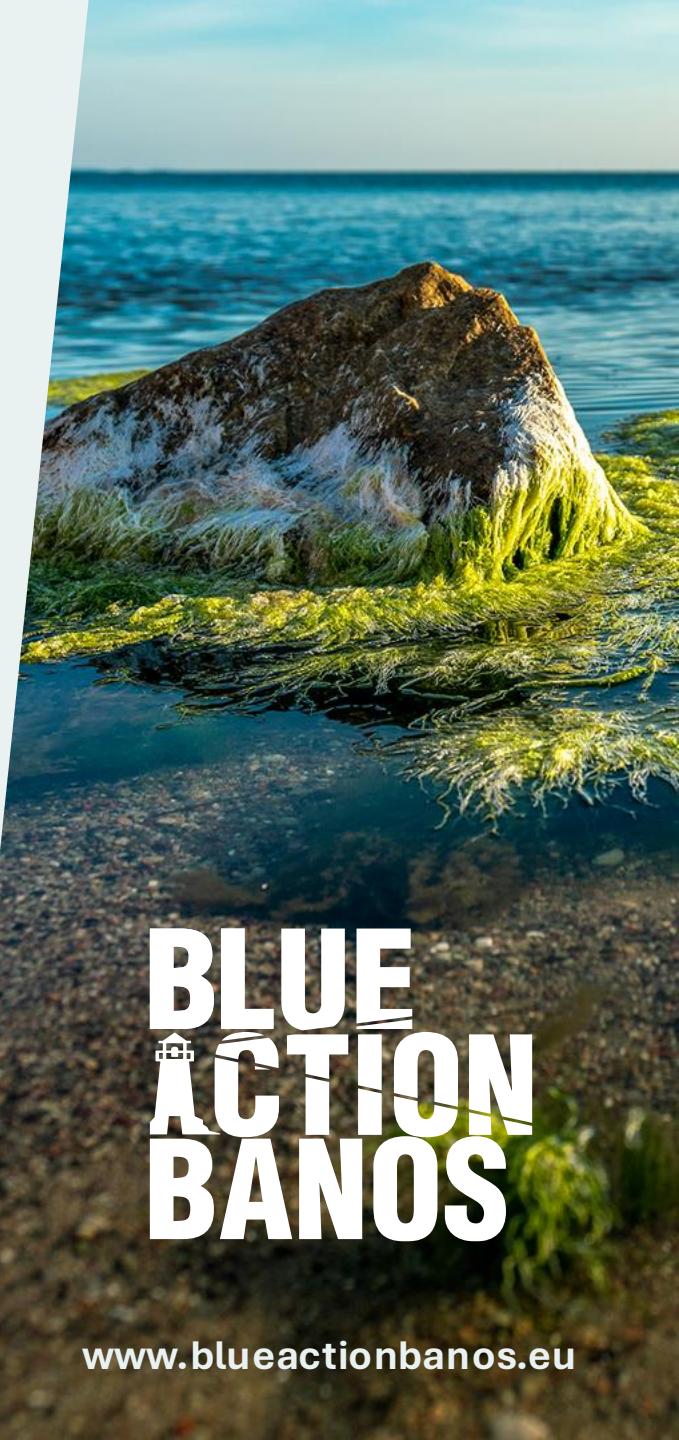


Transition
Agendas



Technical Assistance &
Knowledge-Sharing

www.blueactionbanos.eu



Eligible activities and consortia for BAB funding

Jonas Lescroart

Science officer

Flanders Marine Institute (VLIZ)

A photograph of an underwater environment. Sunlight filters down from the surface in bright rays. In the foreground, there is a dense growth of green seagrass. A single fish is visible swimming through the water. Superimposed on the right side of the image is the text 'BLUE ACTION BANOS' in large, white, bold, sans-serif letters. The 'A' in 'ACTION' is stylized to look like a small lighthouse or buoy. The 'B' in 'BANOS' is also stylized.

www.blueactionbanos.eu

WHAT can be funded



www.blueactionbanos.eu

WHAT can be funded



PROTECT AND RESTORE MARINE AND FRESHWATERS ECOSYSTEMS AND BIODIVERSITY

- Protect at least 30% and strictly protect 10% EU's sea areas
- Restore 25.000 km free flowing rivers
- Marine nature restoration targets (incl. degraded seabeds, coastal ecosystems)

PREVENT AND ELIMINATE POLLUTION OF OUR OCEANS, SEAS AND WATERS

- Reduce by
- Reduce by
- Reduce by

MAKE THE BLUE ECONOMY CARBON- NEUTRAL AND CIRCULAR

- Net zero r
- Zero carb
- Low carb



Concrete solutions for our greatest challenges

ENABLERS

Digital Ocean and Waters Knowledge system

Public mobilization and engagement

WHAT can be funded



- Protect at least 30% and strictly protect 10% EU's sea areas
- Restore 25.000 km free flowing rivers
- Marine nature restoration targets (incl. degraded seabeds, coastal ecosystems)

- Reduce by at least 50% plastic litter
- Reduce by at least 30% microplastics
- Reduce by at least 50% nutrient losses, chemical pesticides

- Net zero maritime emissions
- Zero carbon aquaculture,
- Low carbon multipurpose use of marine space

Full breakdown of Mission Ocean objectives is developed by the Marine Information System for Europe (WISE Marine)

WHAT can be funded



For definitive list of concrete activities that can be funded, please refer to the **Annex I** in the **Call Terms & Conditions**.

www.blueactionbanos.eu

The screenshot shows the 'How to Apply' section of the website. At the top, there is a navigation bar with links: 'About The Project', 'Funding' (which is highlighted with a red box), 'News & Events', 'Connect', 'Resources', and 'Contact'. Below the navigation, the title 'How to Apply' is displayed in large white text on a dark blue background.

Only projects that submit the Project Idea Form and go through the individual consultation will be invited to submit a full proposal.

The Project Idea Form must be submitted by 16 March 2026, 17:00 CET. We reserve the right to contact and consult only those applicants who submit complete and full information in the Project Idea form. While submitting the Project Idea Form and undergoing the consultation are mandatory steps, these are not subject to evaluation. We will evaluate only complete full proposals that were submitted via official tools within the indicated deadline.

Terms and Conditions (with a red box around the text and icon, and a red box around the 'Download' button)

FAQ

Project Idea Form template

Full Proposal Form template

[Download](#) [Download](#) [Download](#) [Download](#)

WHAT can be funded



About The Project **Funding** News & Events Connect Resources Contact

How to Apply

Only projects that submit the Project Idea Form and a...

The Project Idea Form must be submitted by 16 March 20...
submit complete and full information in the Project Idea form.
steps, these are not subject to evaluation. We will evaluate

Terms and Conditions

Download

FAQ

Download

The type of activities that qualify for financial support for CLAs under [the Mission Ocean and Waters objectives](#):

- Re-naturalising coastal zones and reducing artificial surfaces within and around port areas.
- Introducing nature-based solutions within port and coastal environments.
- Establishing protected areas or restoring natural ecosystems in riverine, lacustrine and marine coastal areas and ports.
- Designing and deploying solutions that enhance coastal and riverine resilience to sea level rise and extreme weather events.
- Supporting spatial and temporal management of coastal and fisheries activities to reduce ecosystem pressure.
- Promoting nature-based infrastructure to buffer coastal communities against climate-related risks.
- Supporting local initiatives for ecosystem-based planning and stakeholder-led resource management.
- Supporting sustainable blue tourism practices, especially from a multi-use perspective.
- Developing and piloting multi-use solutions in coastal and marine areas (e.g. co-locating tourism, renewable energy, conservation, fisheries or aquaculture) to optimise space, reduce user conflicts, and enhance environmental and socio-economic benefits.
- Implementing circular economy practices in port operations (e.g. waste treatment, reuse systems)

WHAT can be funded



About The Project **Funding** News & Events Connect Resources Contact

How to Apply

Only projects that submit the Project Idea Form and a...

The Project Idea Form must be submitted by 16 March 20...
submit complete and full information in the Project Idea form.
steps, these are not subject to evaluation. We will evaluate

Terms and Conditions

Download

FAQ

Download

The type of activities that qualify for financial support for CLAs under [the Mission Ocean and Waters objectives](#):

- Re-naturalising coastal zones and reducing artificial surfaces within and around port areas.
- Introducing nature-based solutions within port and coastal environments.
- Establishing protected areas or restoring natural ecosystems in riverine, lacustrine and marine coastal areas and ports.
- Designing and deploying solutions that enhance coastal and riverine resilience to sea level rise and extreme weather events.
- Supporting ecosystem-based management to reduce ecosystem pressure.
- Promoting nature-based infrastructure to buffer coastal communities against climate-related risks.
- Supporting local initiatives for ecosystem-based planning and stakeholder-led resource management.
- Supporting sustainable blue tourism practices, especially from a multi-use perspective.
- Developing and piloting multi-use solutions in coastal and marine areas (e.g. co-locating tourism, renewable energy, conservation, fisheries or aquaculture) to optimise space, reduce user conflicts, and enhance environmental and socio-economic benefits.
- Implementing circular economy practices in port operations (e.g. waste treatment, reuse systems)

e.g., sustainable blue tourism

WHAT can be funded



About The Project **Funding** News & Events Connect Resources Contact

How to Apply

Only projects that submit the Project Idea Form and a...

The Project Idea Form must be submitted by 16 March 20...
submit complete and full information in the Project Idea form.
steps, these are not subject to evaluation. We will evaluate

Terms and Conditions

Download

FAQ

Download

The type of activities that qualify for financial support for CLAs under [the Mission Ocean and Waters objectives](#):

- Re-naturalising coastal zones and reducing artificial surfaces within and around port areas.
- Introducing nature-based solutions within port and coastal environments.
- Establishing protected areas or restoring natural ecosystems in riverine, lacustrine and marine coastal areas and ports.
- Designing and deploying solutions that enhance coastal and riverine resilience to sea level rise and extreme weather events.
- Supporting ecosystem-based management to reduce ecosystem pressure.
- Promoting nature-based infrastructure to buffer coastal communities against climate-related risks.
- Supporting local initiatives for ecosystem-based planning and stakeholder-led resource management.
- Supporting sustainable blue tourism practices, especially from a multi-use perspective.
- Developing and piloting multi-use solutions in coastal and marine areas (e.g. co-locating tourism, renewable energy, conservation, fisheries or aquaculture) to optimise space, reduce user conflicts, and enhance environmental and socio-economic benefits.
- Implementing circular economy practices in port operations (e.g. waste treatment, reuse systems)

e.g., local entrepreneurship

WHAT can be funded



About The Project **Funding** News & Events Connect Resources Contact

How to Apply

Only projects that submit the Project Idea Form and a...

The Project Idea Form must be submitted by 16 March 20...
submit complete and full information in the Project Idea form.
steps, these are not subject to evaluation. We will evaluate

Terms and Conditions

Download

FAQ

Download

The type of activities that qualify for financial support for CLAs under [the Mission Ocean and Waters objectives](#):

- Re-naturalising coastal zones and reducing artificial surfaces within and around port areas.
- Introducing nature-based solutions within port and coastal environments.
- Establishing protected areas or restoring natural ecosystems in riverine, lacustrine and marine coastal areas and ports.
- Designing and deploying solutions that enhance coastal and riverine resilience to sea level rise and extreme weather events.
- e.g., **nature-based solutions in shipping**
- Promoting nature-based infrastructure to buffer coastal communities against climate-related risks.
- Supporting local initiatives for ecosystem-based planning and stakeholder-led resource management.
- Supporting sustainable blue tourism practices, especially from a multi-use perspective.
- Developing and piloting multi-use solutions in coastal and marine areas (e.g. co-locating tourism, renewable energy, conservation, fisheries or aquaculture) to optimise space, reduce user conflicts, and enhance environmental and socio-economic benefits.
- Implementing circular economy practices in port operations (e.g. waste treatment, reuse systems)

WHAT can be funded



About The Project Funding News & Events Connect Resources Contact

How to Apply

Only projects that submit the Project Idea Form and

The Project Idea Form must be submitted by 16 March 2024. Projects that submit complete and full information in the Project Idea form, following the steps, these are not subject to evaluation. We will evaluate

Terms and Conditions

Download

FAQ

Download

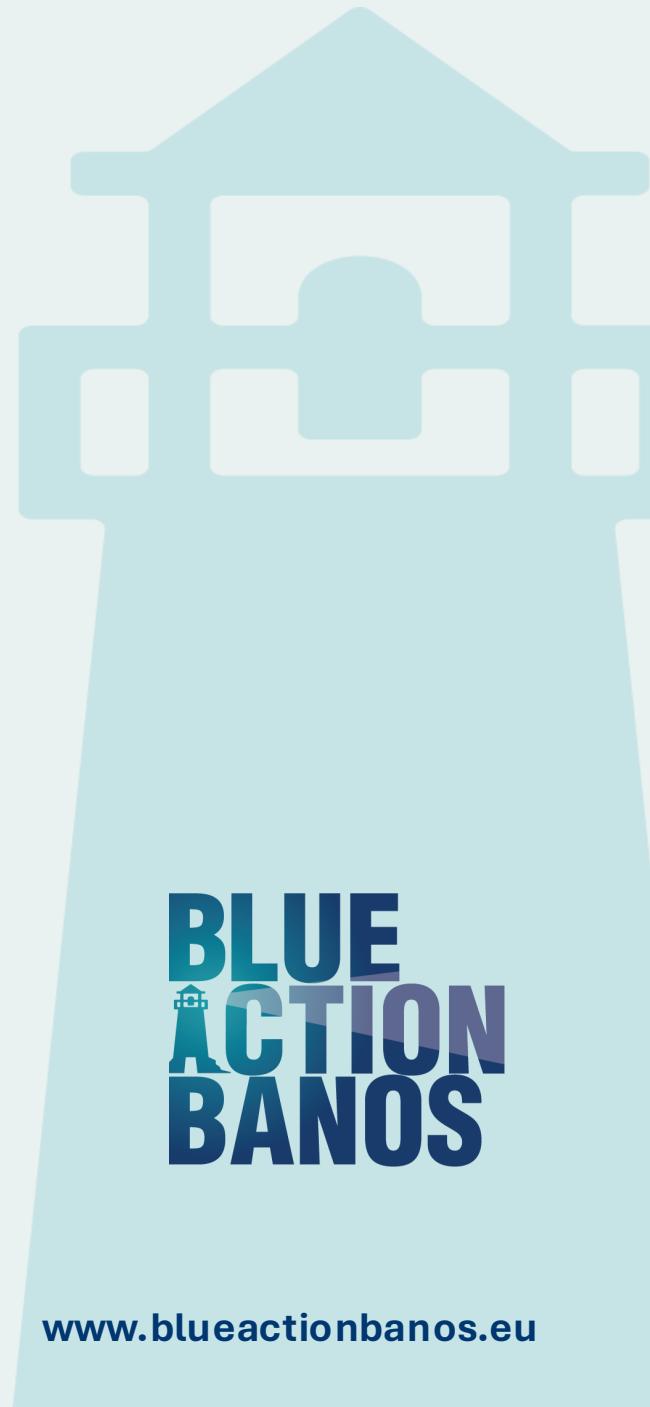
The type of activities that qualify for financial support for CLAs under [the Mission Ocean and Waters objectives](#):

- Re-naturalising coastal zones and reducing artificial surfaces within and around port areas.
- Introducing nature-based solutions within port and coastal environments.
- Establishing protected areas or restoring natural ecosystems in riverine, lacustrine and marine coastal areas and ports.
- Designing and deploying solutions that enhance coastal and riverine resilience to sea level rise and extreme weather events.
- Supporting local initiatives to reduce ecosystem pressure.
- Promoting nature-based infrastructure to buffer coastal communities against climate-related risks.
- Supporting local initiatives for ecosystem-based planning and stakeholder-led resource management.
- Supporting sustainable blue tourism practices, especially from a multi-use perspective.
- Developing and piloting multi-use solutions in coastal and marine areas (e.g. co-locating tourism, renewable energy, conservation, fisheries or aquaculture) to optimise space, reduce user conflicts, and enhance environmental and socio-economic benefits.
- Implementing circular economy practices in port operations (e.g. waste treatment, reuse systems)

e.g., citizen science programmes

WHAT can be funded

- Actions are bottom-up, but need justification through Mission Ocean objectives
- WISE Marine breakdown of Mission Ocean objectives as guidance, although not exhaustive
- See <https://water.europa.eu/marine/europe-seas/eu-mission-restore-our-oceans-and-water>
- For list of concrete actions that can be funded, see **Annex I** (p. 21) in **Terms & Conditions** on BAB website under 'Funding'



WHO can be funded

- In short: any legal entity registered in a Baltic or North Sea basin (BANOS) country

Government

- Regional and local authorities

Academia

- Knowledge institutions
- Educational establishments
- Research organisations

Industry

- Locally-based companies
- Knowledge brokers, consulting, facilitators
- Financial institutions
- Professional associations, cooperatives

Civil society

- NGOs, foundations
- Any registered entity fostering inclusion, nature conservation, local development...

WHO can be funded

- Types of communities: see Call Terms & Conditions (p. 7)

- Ports (including inland ports);
- Islands authorities and communities;
- Fishing and aquaculture communities, producers, processors, retailers and manufacturers, and other representatives of blue economy;
- Operators of various vessels;
- River basin and inland water communities engaged in water management and pollution reduction;
- **e.g., aquaculture cooperatives**
- Indigenous and traditional knowledge communities involved in sustainable use and stewardship of marine and freshwater resources;
- Blue tech and digital innovation communities contributing to ocean observation, data sharing, or circular blue economy;
- Cultural heritage and maritime identity communities promoting ocean literacy and traditional connections to the sea;
- Local financial institutions, cooperatives, and impact investors supporting sustainable blue investments;
- Social enterprises and organisations fostering inclusion, skills and



WHO can be funded

- Types of communities: see Call Terms & Conditions (p. 7)

- Ports (including inland ports);
- Islands authorities and communities;
- Fishing and aquaculture communities, producers, processors, retailers and manufacturers, and other representatives of blue economy;
- Operators of various vessels;
- River basin and inland water communities engaged in water management and pollution reduction;
- Citizen observation, science and community innovation initiatives contributing to marine conservation, or restoration;
- Indigenous and traditional knowledge communities involved in sustainable use and stewardship of marine and freshwater resources;
- Blue tech and digital innovation communities contributing to ocean observation, data sharing, or circular blue economy;
- Cultural heritage and maritime identity communities promoting ocean literacy and traditional connections to the sea;
- Local financial institutions, cooperatives, and impact investors supporting sustainable blue investments;
- Social enterprises and organisations fostering inclusion, skills and



WHO can be funded

- Types of communities: see Call Terms & Conditions (p. 7)

- Ports (including inland ports);
- Islands authorities and communities;
- Fishing and aquaculture communities, producers, processors, retailers and manufacturers, and other representatives of blue economy;
- Operators of various vessels;
- River basin and inland water communities engaged in water management and pollution reduction;
- e.g., social enterprises for blue skills development
- Indigenous and traditional knowledge communities involved in sustainable use and stewardship of marine and freshwater resources;
- Blue tech and digital innovation communities contributing to ocean observation, data sharing, or circular blue economy;
- Cultural heritage and maritime identity communities promoting ocean literacy and traditional connections to the sea;
- Local financial institutions, cooperatives, and impact investors supporting sustainable blue investments;
- Social enterprises and organisations fostering inclusion, skills and



WHO can be funded

- Types of communities: see Call Terms & Conditions (p. 7)

- Ports (including inland ports);
- Islands authorities and communities;
- Fishing and aquaculture communities, producers, processors, retailers and manufacturers, and other representatives of blue economy;
- Operators of various vessels;
- River basin and inland water communities engaged in water management and pollution reduction;
- e.g., environmental protection community
- Citizen education, science and community innovation initiatives contributing to marine conservation or restoration;
- Indigenous and traditional knowledge communities involved in sustainable use and stewardship of marine and freshwater resources;
- Blue tech and digital innovation communities contributing to ocean observation, data sharing, or circular blue economy;
- Cultural heritage and maritime identity communities promoting ocean literacy and traditional connections to the sea;
- Local financial institutions, cooperatives, and impact investors supporting sustainable blue investments;
- Social enterprises and organisations fostering inclusion, skills and



Two open calls

COMMUNITY-LED ACTIONS OPEN CALL



WHO CAN APPLY:

Teams/consortia of a minimum of 2 up to 12 entities registered in the Baltic and North Sea basin (BANOS) countries



Grants between **€200,000 and €2 million** to carry out action-oriented projects that tackle pollution, restore marine ecosystems, or advance sustainable blue economy solutions.

24 months Support Programme at maximum

1ST TRANSITION AGENDAS OPEN CALL



WHO CAN APPLY:

Individual entities or consortia of up to 3 entities registered in the Baltic and North Sea basin (BANOS) countries



Up to **€100,000 each** to design action plans guiding local sustainability, marine or freshwater ecosystem restoration, decarbonisation and climate adaptation pathways

18 months Support Programme at maximum

Inspiration for **Community-Led Action (CLA)** funding

CoolBlue Baltic & North Sea

Frederick Bruce

Senior Project Manager

s.Pro – sustainable projects GmbH

SUBMARINER Network for Blue Growth EEIG



CoolBlue

- *Towards community-driven business models: regenerative ocean farming*
- Horizon Europe Coordination & Support Action
- ca. 1m€ (100% funded)
- April 2023 – March 2026



**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

CoolBlue partners

- s.Pro (DE)
- Havhøst (DK)
- University of Gothenburg (SE)
- Aktion Österbotten (FI)
 - Fisheries Local Action Group
- *Formed via a shared interest in **community-led local development (CLLD)** and **low-/multi-trophic aquaculture***



The communities

- Nordic Network
- Havnøst represents ca. 40 communities
- Gothenburg represents 1
- Aktion Österbotten represents 1
- ca. 12 additional communities identified in the project
- The communities will benefit from
 - shared experiences
 - good practices
 - international cooperation partners



Examples

A large, light blue silhouette of a house with a gabled roof, a central entrance, and a chimney, positioned on the right side of the slide.

BLUE
ACTION
BANOS

www.blueactionbanos.eu

**Bændel**

– Bruges til at indfange muslingeyngel

**Bundvægt**

- Bruges til at holde muslingebændel således at det hænger vertikalt i vandsøjen
- Findes allerede fastgjort til bændel

**Stropper**

- Bruges til at binde på enderne af muslingebændel således at det kan fastgøres på rebet
- Kan fastgøres direkte på rebet eller hægtes på karabinhage først

**Karabinhager**

– Bruges til at fastgøres bændel og muslingestrømper på hovedline eller bæreline (reb)

**Fiskemærke og tusch**

- Bruges til markering af hobbyanlæg/nyttehavens ejerforhold
- Skal placeres et tydeligt sted på anlægget og være nemt at aflæse

**Reb**

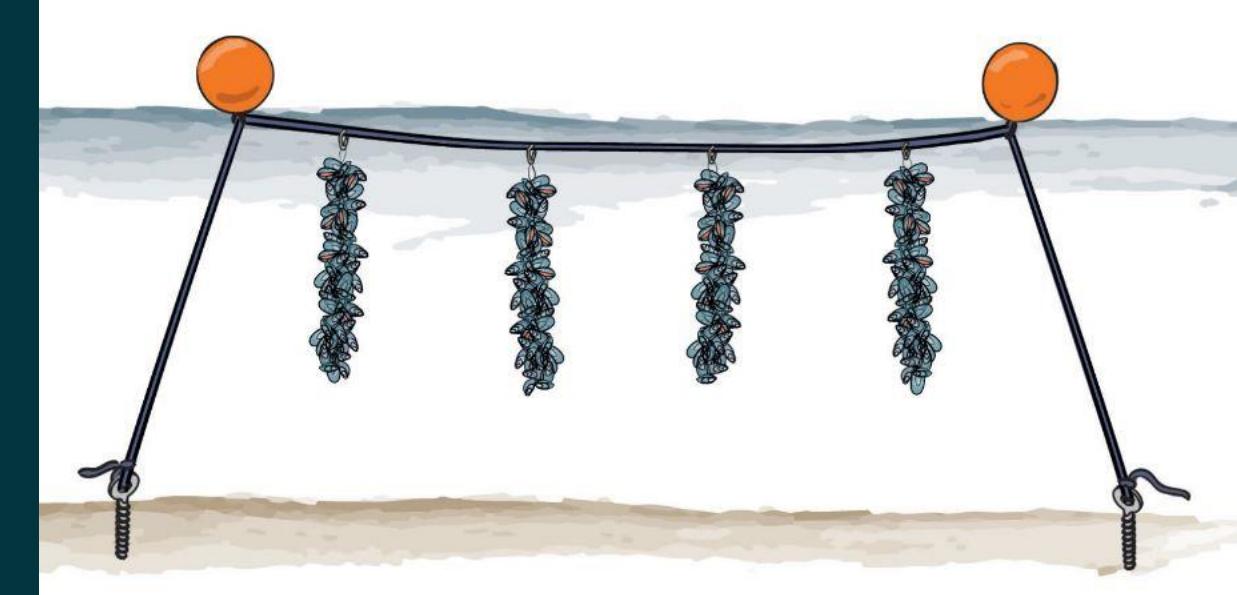
- Bruges som hovedline eller bæreline der spændes ud vandret i overfladen
- Herpå kan der således fastgøres strømper og bændler

**Stopperør**

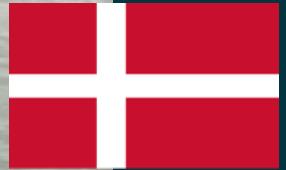
- Bruges til nemt at få muslinger i muslingestrømper
- Kommer i to forskellige størrelser: 32 mm og 50 mm diameter
- Det lille passer til strømpe: lilla og sort
- Det store passer til strømpe: grøn

**Muslingestrømper**

- Bruges til at gro muslinger i og består af stærk polyestertråd (sort) og bomuldssnøre (hvid)
- Kommer i tre forskellige maskestørrelser
- Sort: Til de små nye babymuslinger
- Lilla: Til dem over 1 cm
- Grøn: Til dem over 2 cm



OL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however n Union. Neither the European Union nor the granting authority can be held responsible for them.



Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BA
those of the author(s) only and do not necessarily reflect those of the European Union. Neit



REGISTRERING AF ET HOBBYOPDRÆTSANLÆG¹

til Fiskerikontrolen i vælg afdeling for året vælg år

Ansøgers navn, adresse, telefonnr. og mail:	Forbeholdt Fiskeristyrelsen
<i>Navn Gade og nr. Postnr. og by Telefonnummer E-mail adresse</i>	Sagsnr.: <i>sagsnr.</i> Registreringsnr. <i>Registreringsnr.</i> Modtaget d. <i>vælg dato</i>

¹ § 11 i Bekendtgørelse nr. 1456 af 24. juni 2021 om opdræt af muslinger og østers i vandsøen

Vigtig information:

- Hobbyopdrætsanlægget må ikke opstilles, før du har modtaget et registreringsnummer fra Fiskeristyrelsen.
- Ethvert hobbyopdræts redskab skal, på et synligt sted over vandet, være forsynet med et forsvarligt, fastgjort, gult mærke med registreringsnummer, navn og adresse på brugerens. Bogstaver og tal skal være 1 cm høje.
- Hvis der anvendes stager eller pæle, skal mærket placeres mindst 1,2 m over vandet.
- Der kan kun registreres ét hobbyopdrætsanlæg pr. person.
- Hobbyopdræt må kun foregå ved fangst af naturligt forekommende yngel af hjemmehørende arter.
- De liner som anvendes til yngelopsamling, må tilsammen være maksimalt 10 meter lange.
- Der må ikke anvendes foder eller kemikalier i anlægget.

Farven i firkantene svarer til afdelingernes kontrol-område på kortet, som findes på bagsiden af dette tilmeldingsskema.

Afdelingen i Frederikshavn
Sandholm 10, 9900 Frederikshavn

Afdelingen i Nykøbing Mors
N.A. Christensensvej 40, 7900 Nykøbing Mors

Afdelingen i Hvide Sande
Vesterhavsvæj 302, 6830 Nørre Nebel

- Afdelingen i Ringsted
Frejavej 1, 4100 Ringsted
Ringsted modtager alle tilmeldinger fra følgende afdelinger i Inspektørat Øst:
 - Afdelingen i Randers
Haraldsvej 60, 2. sal, 8960 Randers SØ
 - Afdelingen i Kolding
Eltangvej 230, 6000 Kolding
 - Afdelingen i Rønne
Munch Petersens Vej 8, 3700 Rønne

Arter der dyrkes i hobbyopdrætsanlægget:

<input type="checkbox"/> Blåmusling	<input type="checkbox"/> Østers	<input type="checkbox"/> Andet. Art: <i>navngiv art</i>
-------------------------------------	---------------------------------	---

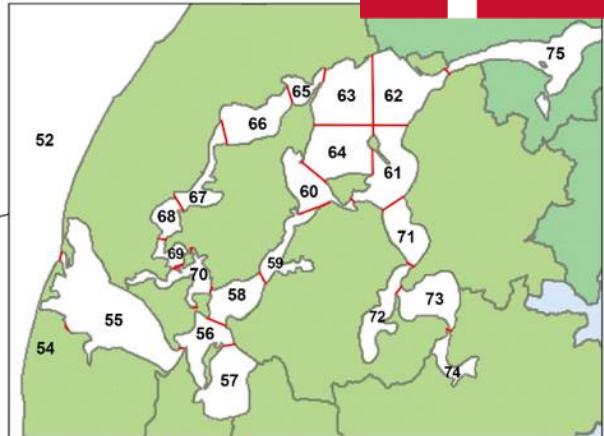
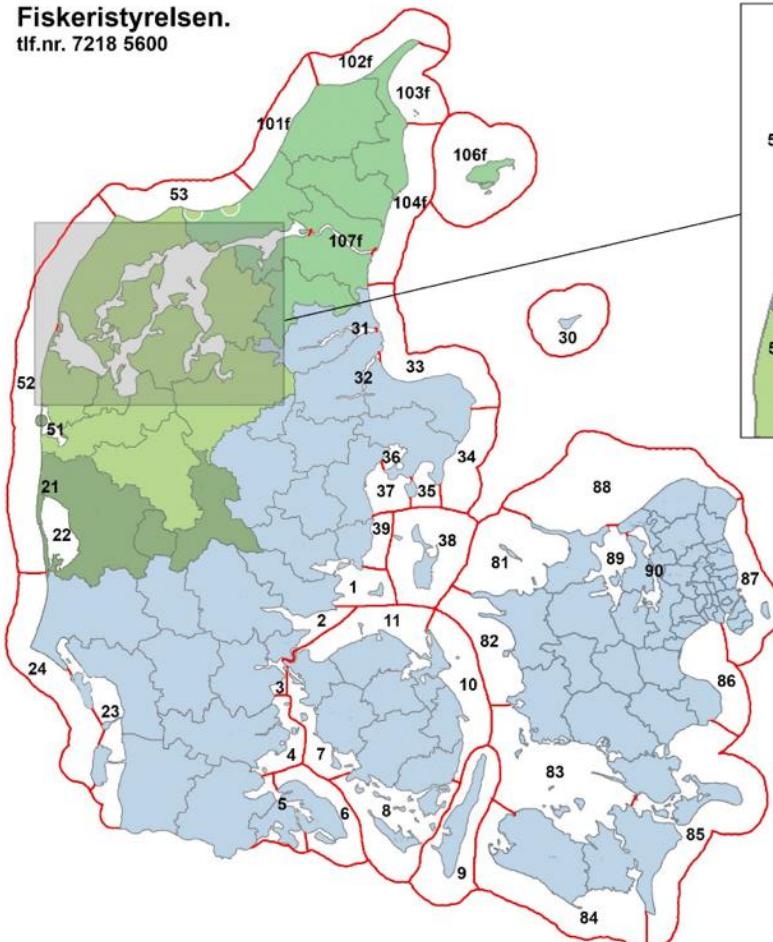
Områdenummeret aflæses på kortet, som findes på bagsiden af dette ansøgningsskema.

Anlæggets geografiske placering:	Position:	
Nordlig bredde:	Østlig længde:	
Område nr.	2 decimaler ^o 2 decimaler ['] 3 decimaler ["]	2 decimaler ^o 2 decimaler ['] 3 decimaler ["]

Positionen angives i WGS-84-Datum, som skrives i grader, minutter og 1/1000 minutter.
Eksempel: Nordlig bredde: 56° 26.233' - Østlig længde: 09° 15.036'

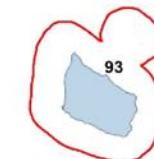
Underskrift:	Sted:	Dato:
<i>Navn</i>	<i>Sted</i>	<i>Vælg dato</i>

Fiskeristyrelsen.
tlf.nr. 7218 5600



Fiskeriinspektørat Vest (grønne farver)
mail: inspektoratvest@fiskeristyrelsen.dk

Fiskeriinspektørat Øst (blå farve)
mail: inspektoratoest@fiskeristyrelsen.dk



2.4. klo 15-17:30 Floating islands – miniseminaari (teams)

Cool blue – Jonas Harald

VESIVILJELYN TOTEUTTAMISMAHDOLLISUUDET

FLOATING ISLANDS -MENETELMÄLLÄ - Annina Kekomäki

MUOVITOMAT KELLUVAT KASVUALUSTAT Ja
suolasietoisten kasvien vesiviljely – Johannes Näsman

ilmoittaudu viimeistään koulutusta
edeltävänä päivänä anita.storm@aktion.fi
ja saat teams -linkin sähköpostitse



BLUE
ACTION
BANOS



Funded by the
European
Union





CoolBlueFuture

a platform for blue community enterprise



BAÑOS



Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

www.blueactionbanos.eu



Foods

The restaurant in Vaasa collected 4 000 lake mussels – then the authorities banned their serving

Restaurant owner Kim Hellman was surprised and disappointed by the decision.



Gustav Wasa's restaurateur, chef Kim Hellman, was amazed by the decision of the environmental service. Photo: Jarkko Heikkinen / Yle



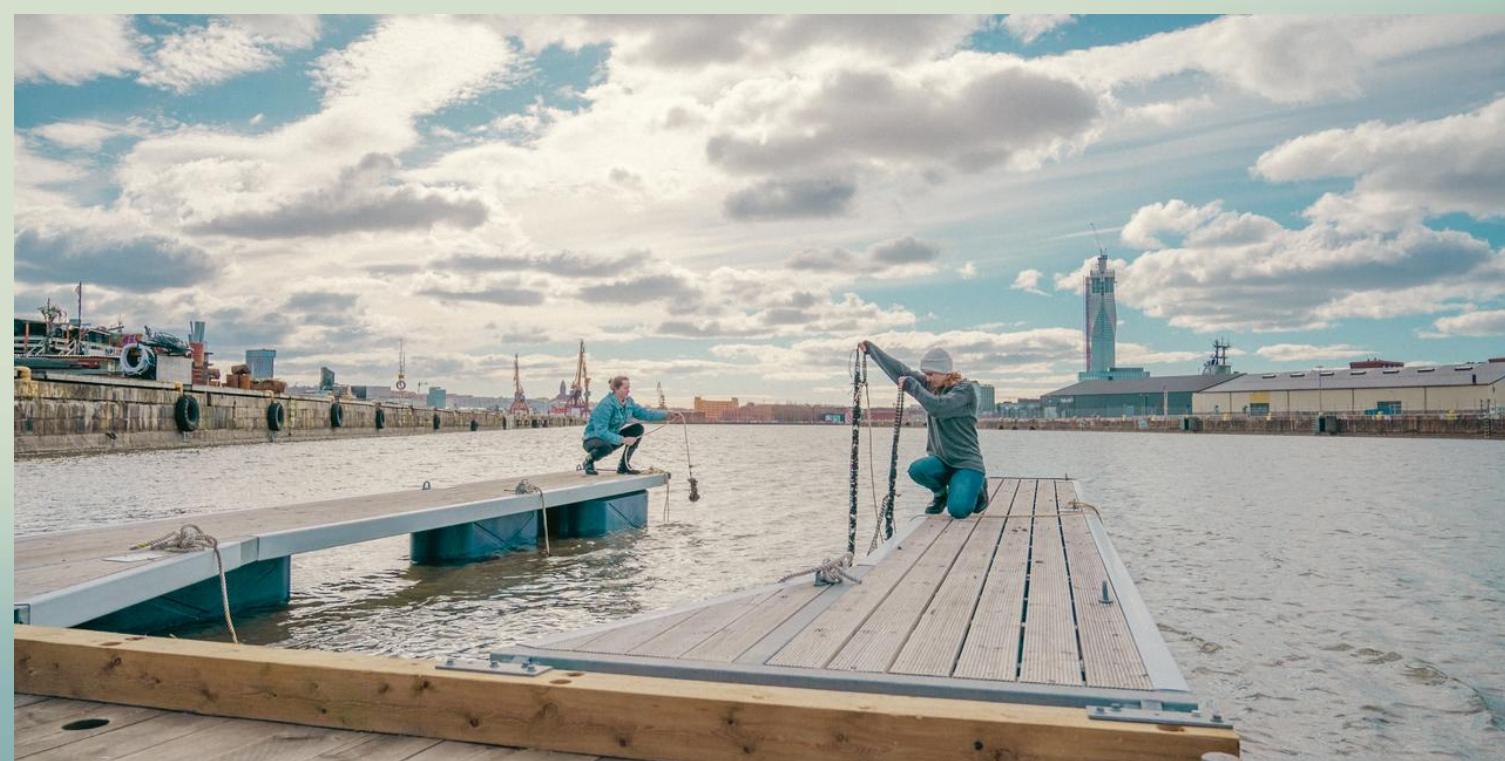
Co-funded by
the European Union





BLUE ACTION BANOS







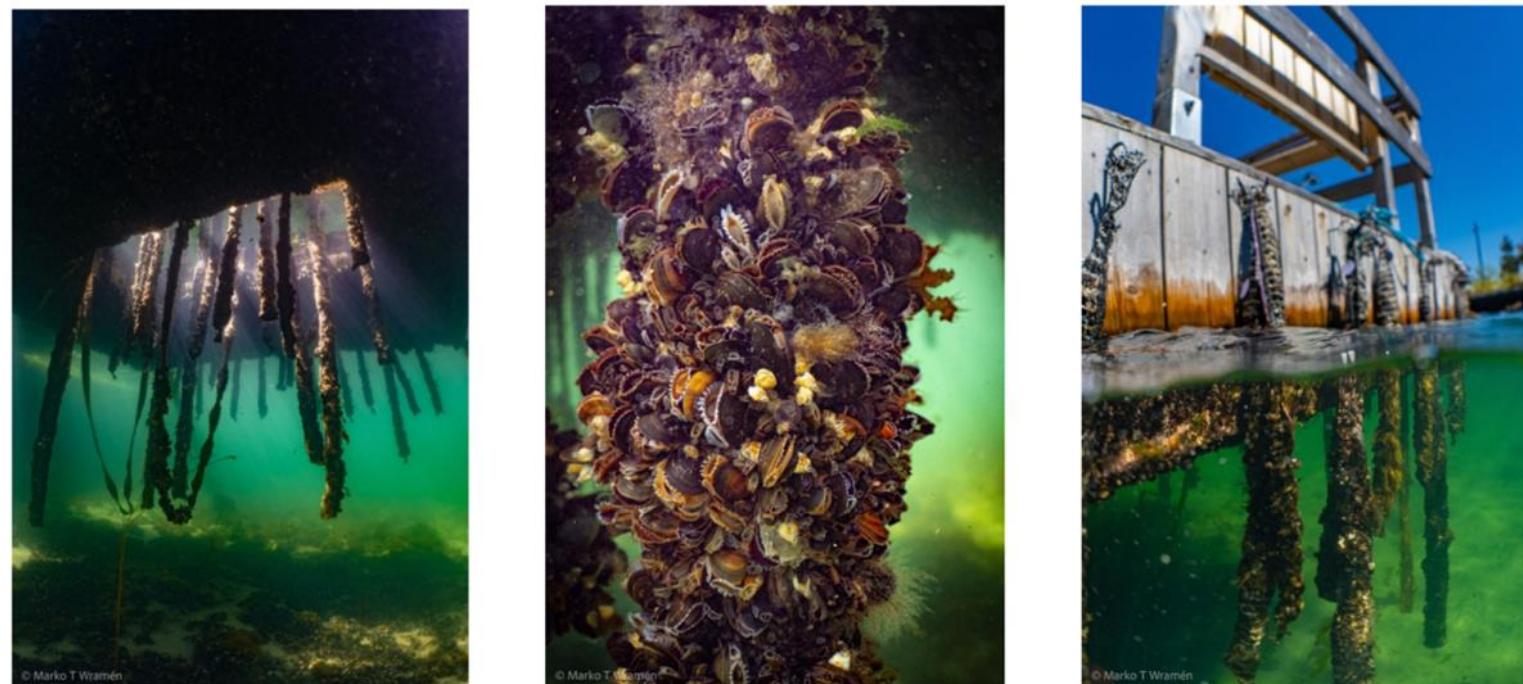


Figure 3: Example of a community ocean farm or "blue community garden" in Helsingborg, SE

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

www.blueactionbanos.eu



Top-down



Top-down approach

Community
resistance

No action

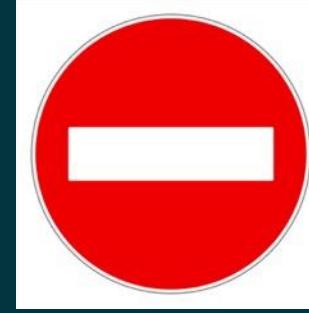


Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



Individual



Individuals

No reaction from
authorities

No action

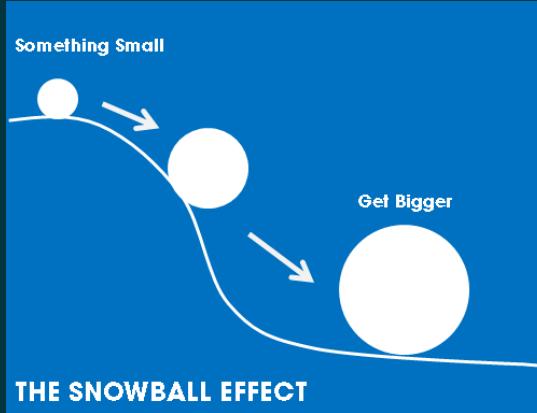


Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



Bottom-up



Community-led
action

Community
replication

Reaction from
authorities



Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



Lessons learned

1. People respond to stories and pictures, not facts & figures
2. Communities have the best local knowledge
3. Communities know what they need
4. Communities cannot be pushed / forced
5. Community-building takes time
6. Lead by example (“stone soup” folk story)
7. Start small
8. Many hands make light work
9. **It is easier to beg forgiveness than ask for permission**

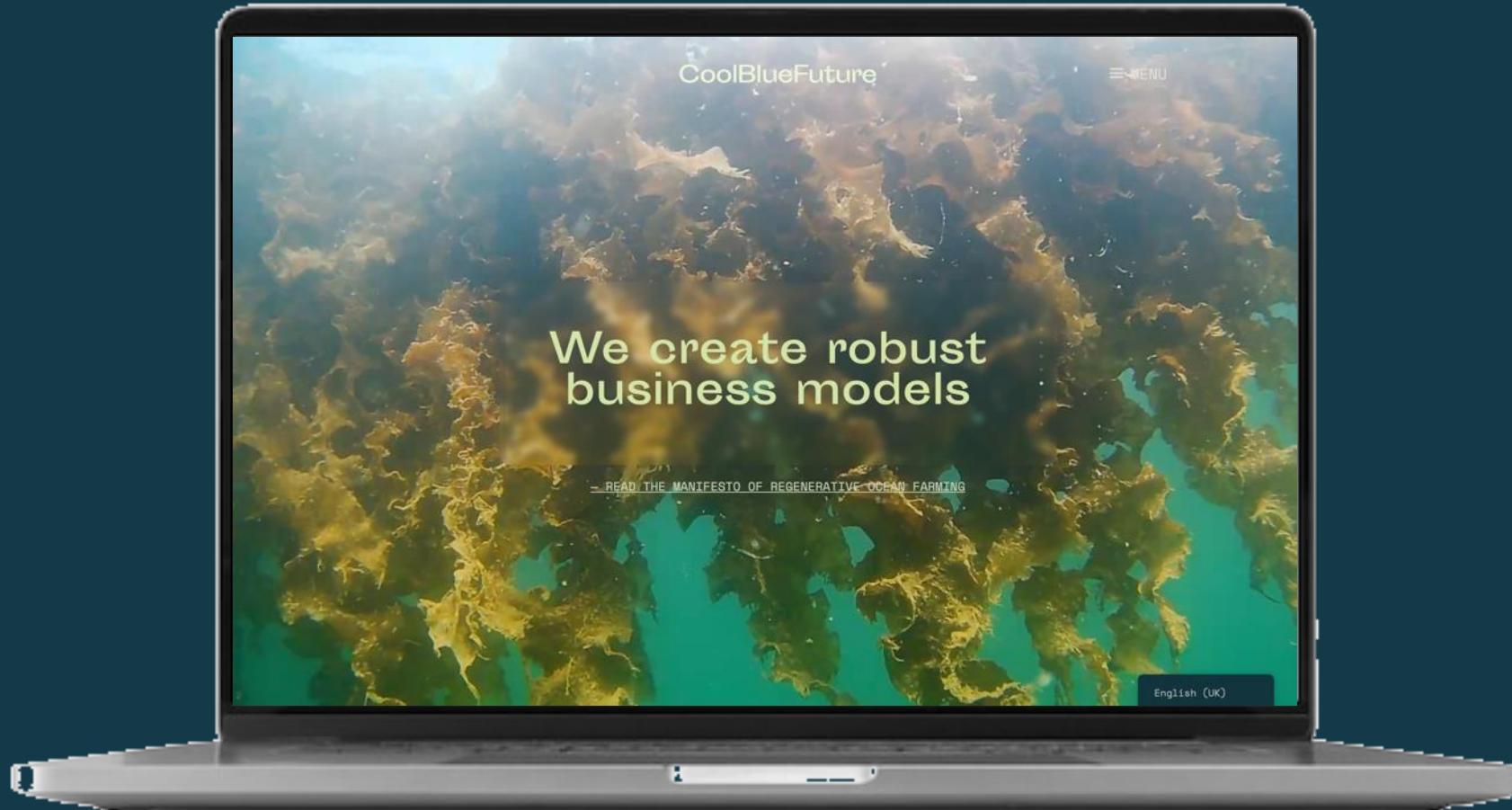


- “...we need to accept that we don’t know all the answers and just start [taking action] on a wide scale [because] **some action is better than no action.**”

John Dickson
Marine Trees



www.blueactionbanos.eu



Co-funded by
the European Union

Funded by the European Union under Grant Agreement IDs 101124475 (COOL BLUE BALTIC) and 101112747 (COOL BLUE). Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

Thank you



www.blueactionbanos.eu

Inspiration for **Community-Led Action (CLA)** funding

ULTFARMS

Ir. Alex Ziemba

Advisor & Researcher

Deltares



**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

Advancing Multi-Use Aquaculture in Offshore Environment – Overview of the ULTFARMS Project

Alex Ziemba
Deltares
16 December 2025

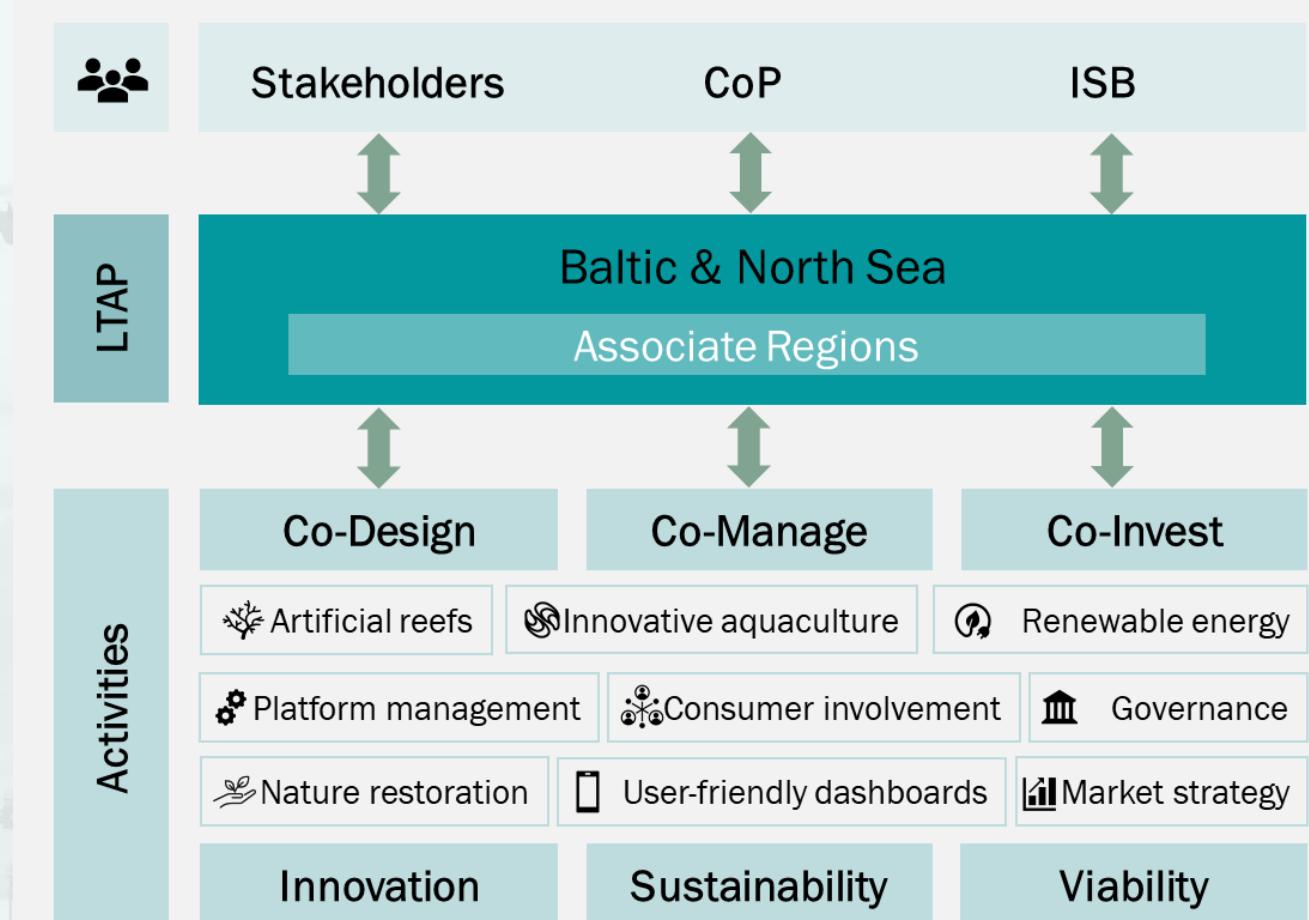


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



The ULTFARMS Project

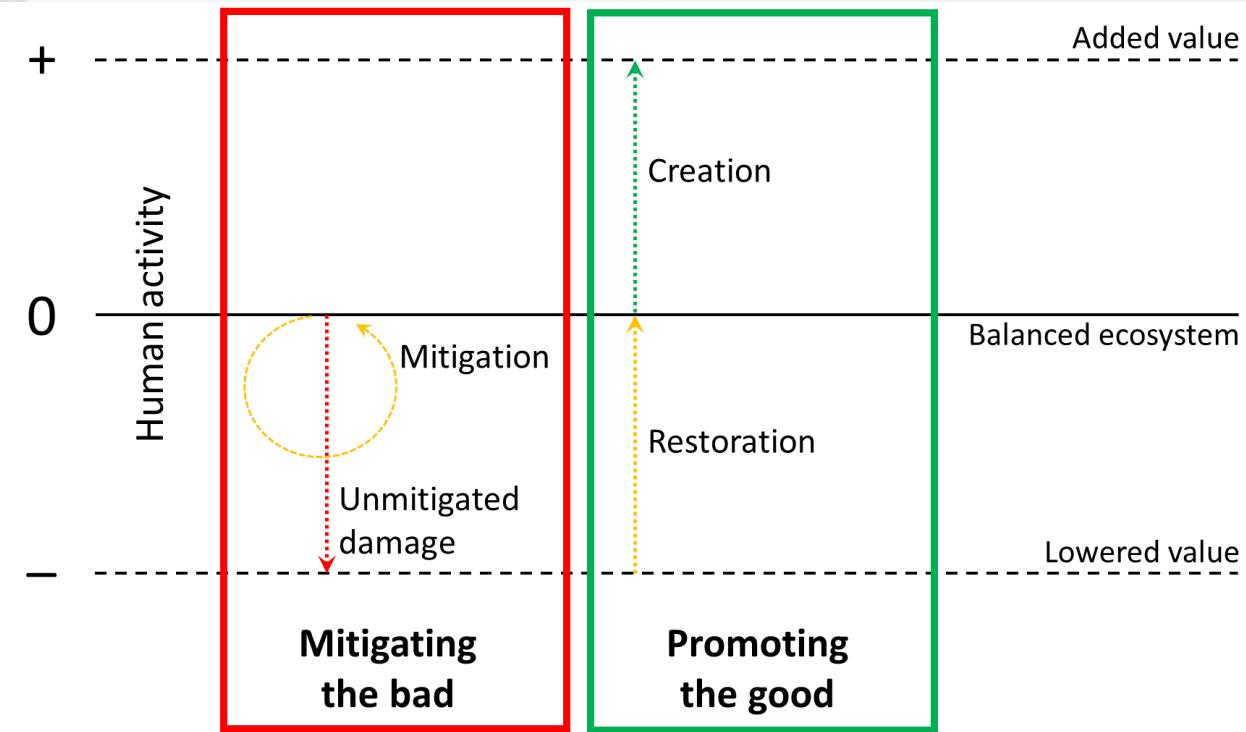
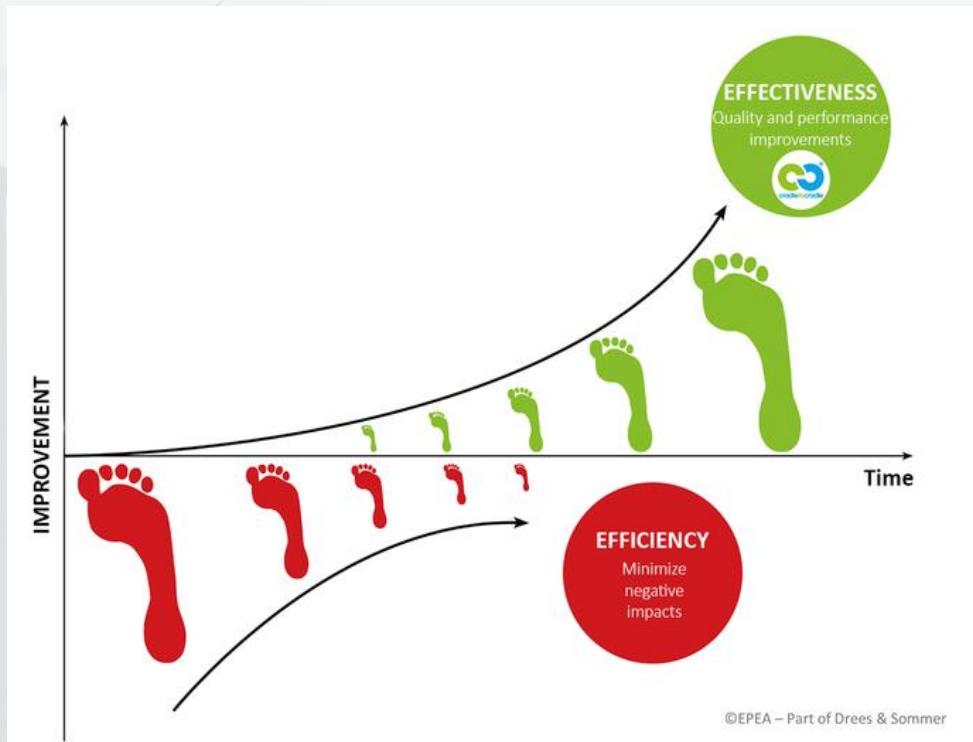
- Focus on Low Trophic Aquaculture: mussels, oysters, seaweeds
- Integration of multiple activities
Renewable Energy, Nature Restoration, Food Security
- Adaptation, Replication, Commercialization



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



Sustainability and Restoration

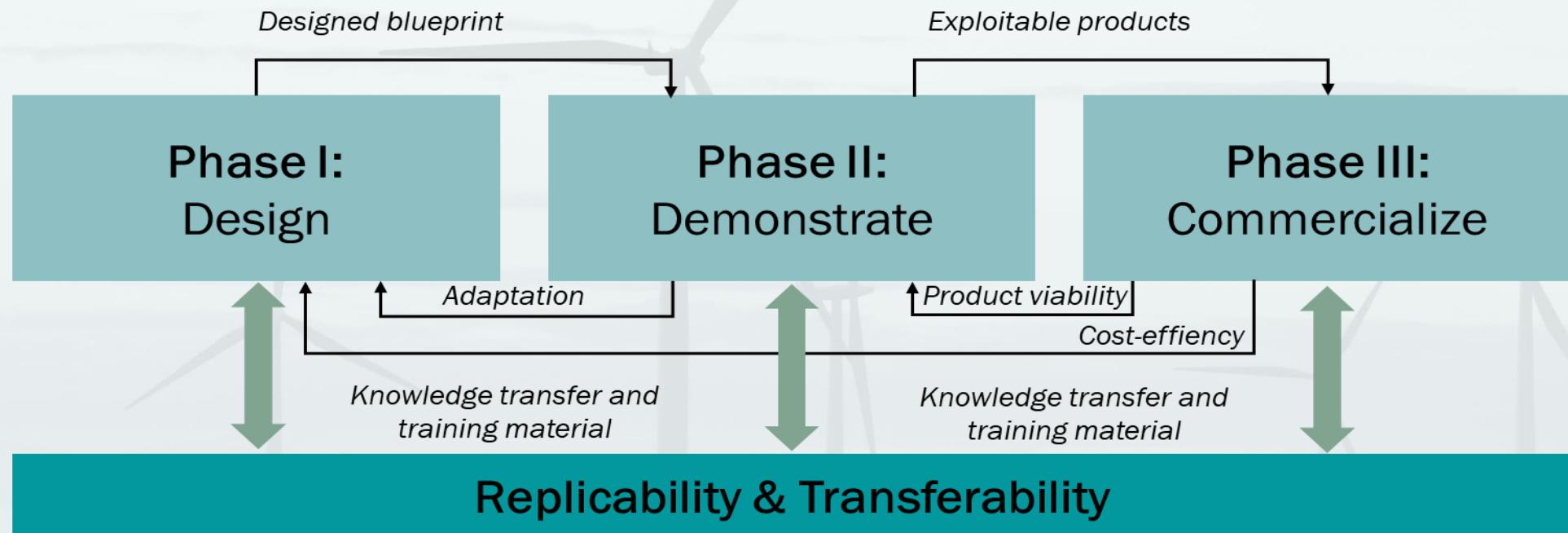


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



The ULTFARMS Project

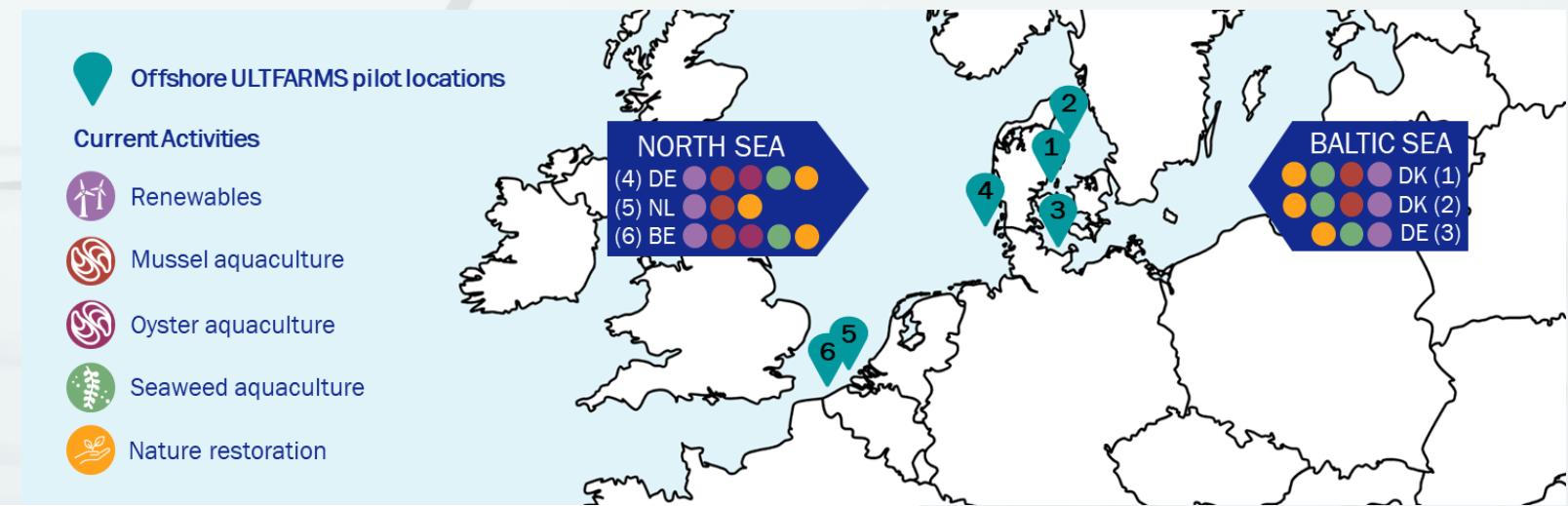
ULTFARMS PILOTS



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



ULTFARMS Pilots and Demonstrators



Seaweed (S); mussels (M); oyster (O), present TRL (P) and foreseen TRL at the end of the project (E), and partners involved

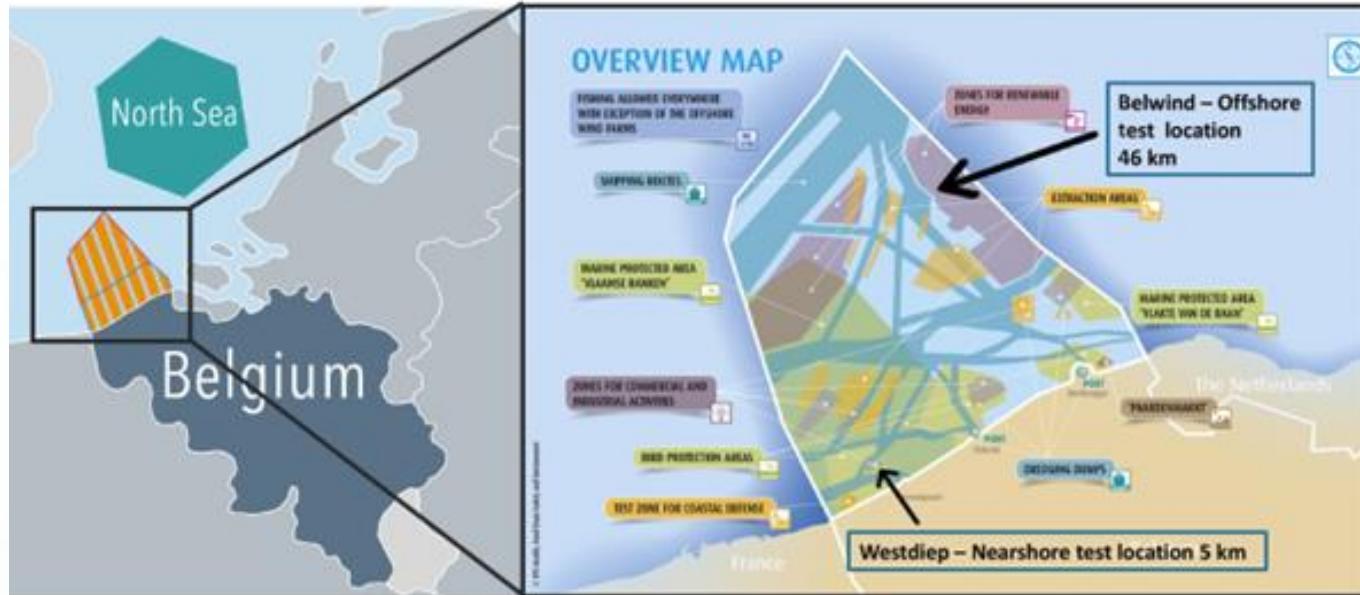
Country	Basin	Pilot	LTA species	TRL		Partners
				P	E	
Denmark	Baltic	Samsø	S-M	5	8	DTU, BBM, ØST, NSF
	Baltic	Anholt	S-M	5	7	DTU, BBM, ØST, NSF
Germany	Baltic	FINO2	S	6	8	FuE, SUB, KMF, DNV, UG, NSF, DTU, BBE
	North	FINO3	S-M-O	6	8	FuE, KMF, HOR, BBE
The Netherlands	North	Borssele	M	6	9	WR, OOS, UGent, SAS
Belgium	North	Belwind	S-M-O	6	8	UGent



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



BELGIAN PILOT



Building off lessons learned

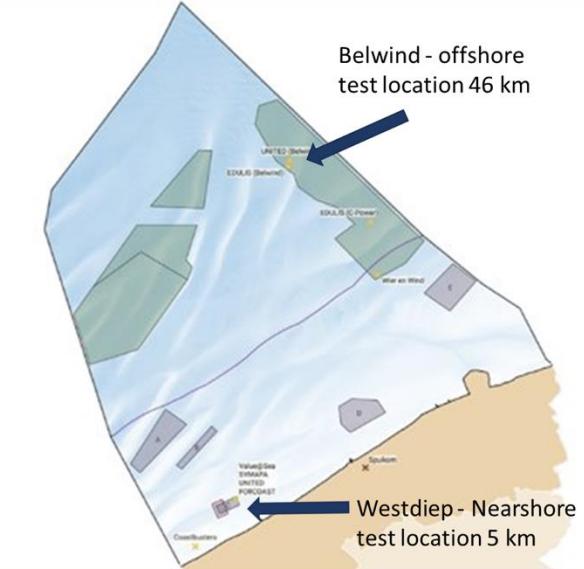
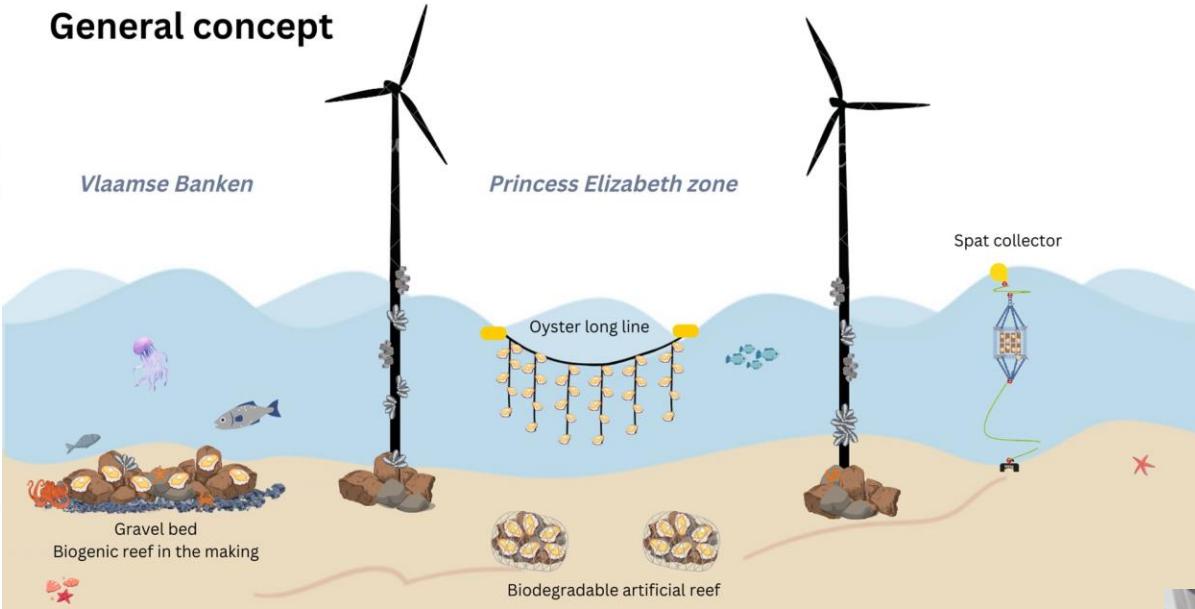


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



3.1.C. NID in the Belgian pilot: restorative aquaculture

General concept





Results (Achievement highlights)

1. Submersible longline system for seaweed
2. Restoration of artificial reef design
3. Novel monitoring techniques for aquaculture : acoustic detection with multibeam for mussel longline culture
4. Nature Inclusive Design (NID)
5. Scalable cultivation of flat oysters (Spuikom Ostend)
6. Community of Practice



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

Submersible Seaweed System – Test at BMRS

- 6 x seaweed nets installed
- 2 species seeded:
 - 3x *Alaria esculenta*
 - 3x *Saccharina latissima*
- Seeded with 2-step direct seeding

Comparing low
and high seeding
density



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

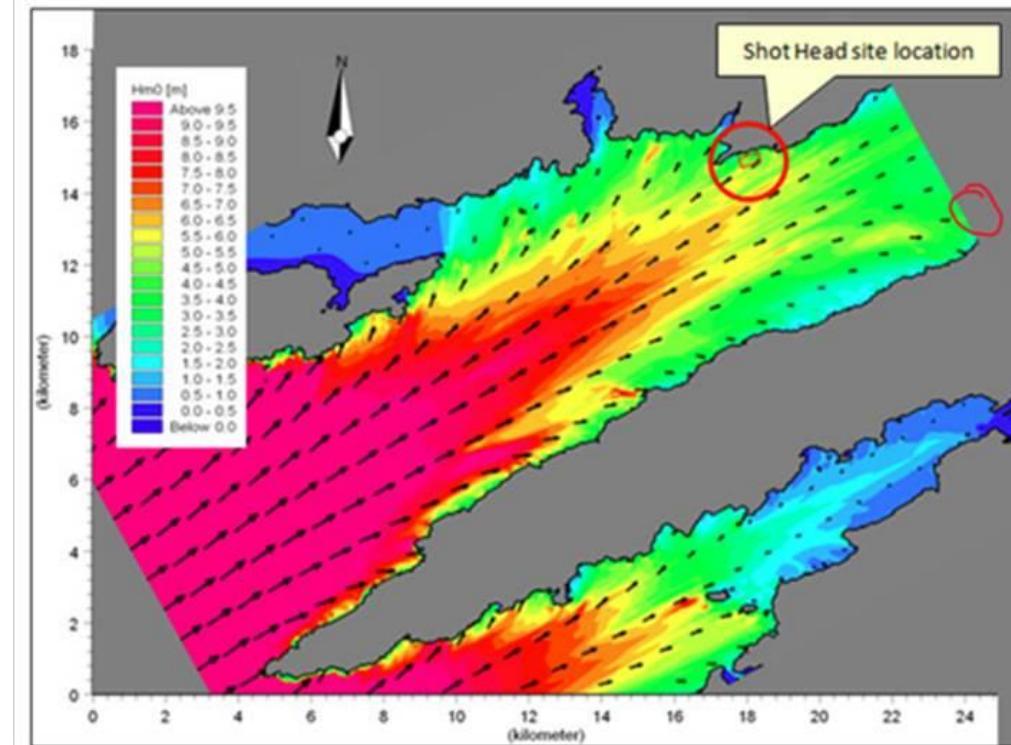


Submersible Seaweed System – Test at BMRS

Challenging weather conditions

- Storm Bert – 24h after installation
- First submersed test at 8 m depth
- system successfully brought back to surface after the storm without damage

Wave Climate analysis.
Significant wave height and mean wave direction; 1 in 50 year storm approaching the Shot Head site from 240° (i.e. to larger scale than Figure 39). Note different wave height (Hm0) scale.

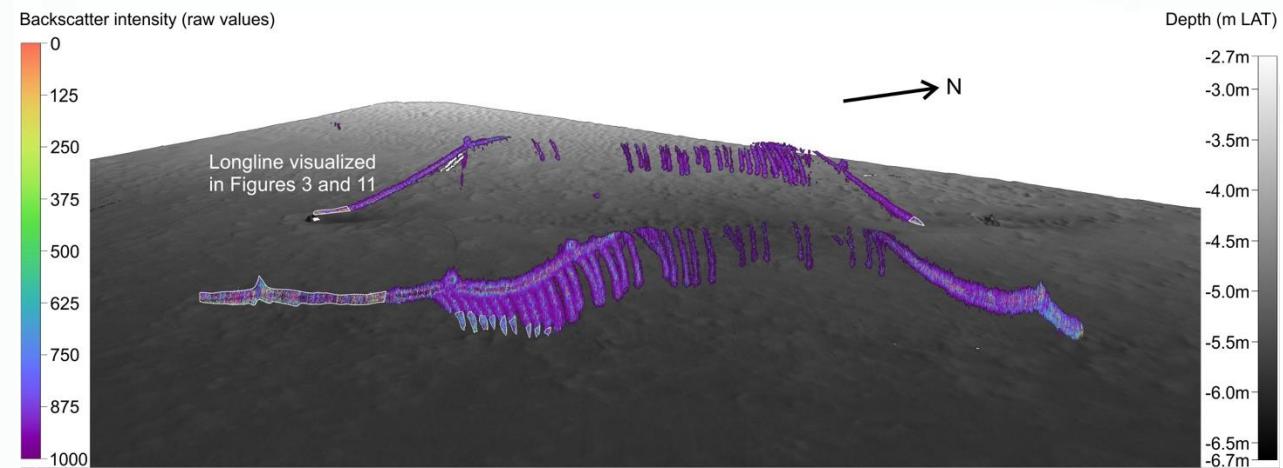
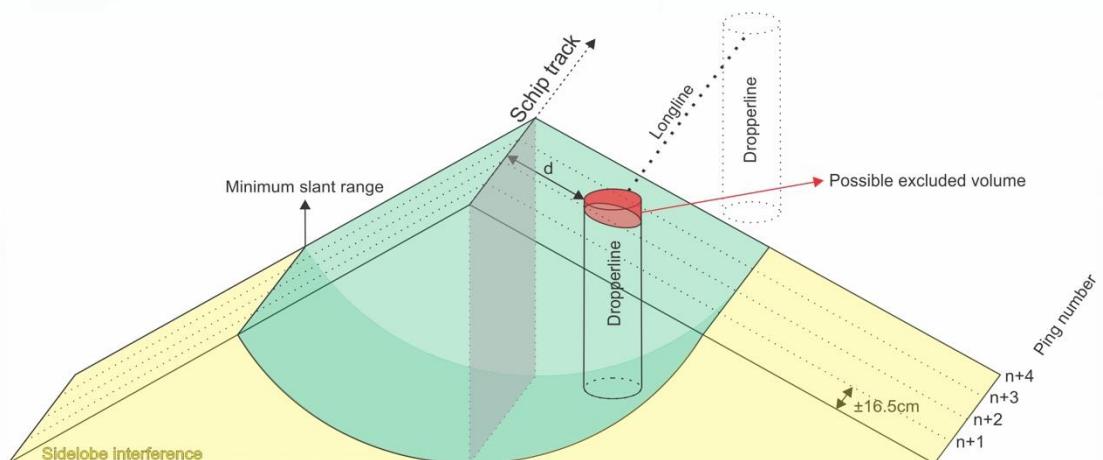


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



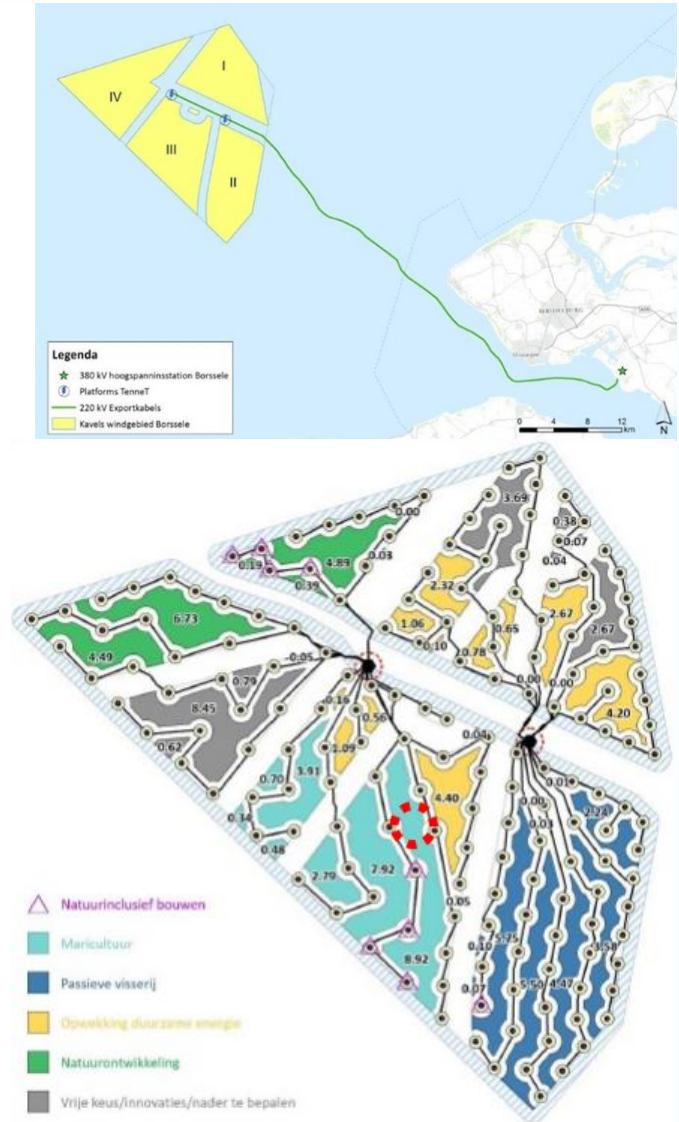
2. Novel monitoring techniques for aquaculture

Acoustic detection with multibeam (WP3 – task 3.4) for mussel longline culture
 --> Method published in "Frontiers in Remote Sensing": Vandorpe et al. (2025)



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

Dutch Pilot - Borssele III wind farm



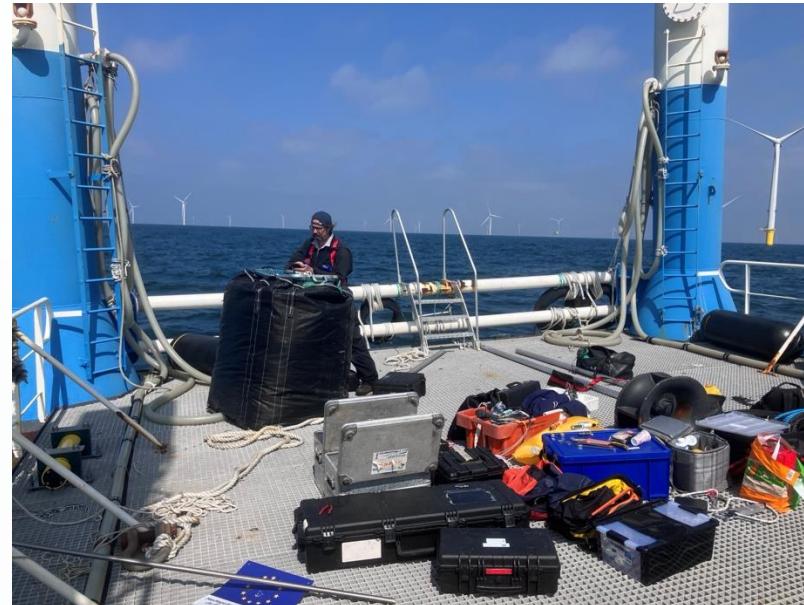
This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.





Monitoring birds and fish

- Camera takes pictures of platform and longlines above water
- Pictures analysed for bird presence
- Acoustic sensor for fish installed 14 August 2025
- Mussels of 1-15 mm present on monitoring line, not much on droppers



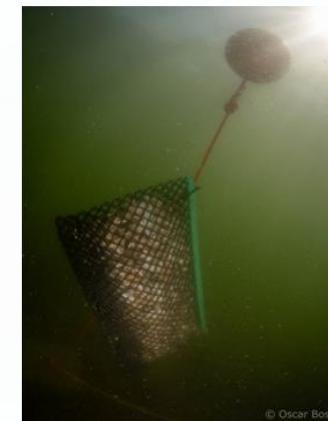
ding from the European Union's Horizon Europe research and innovation programme. The views and opinions expressed are however those of the author(s) only and do not necessarily represent those of the European Union or the granting authority. Neither the European Union nor the granting authority can be held responsible for



Reef development



- Eco friendly artificial reef development (BESE)
- Installation of artificial reef at nearshore site (June 2024)
- Monitoring in April 2025
- Placement of new substrate in June 2025



Search and innovation programme under Grant
the author(s) only and do not necessarily reflect
entity can be held responsible for them.

Objectives of the German pilots – FINO3 & FINO2

- **Co-management** and **Co-design** to coordinate aquaculture with offshore operations, partners and stakeholders.
- Optimize **seaweed, mussel and oyster cultivation** techniques for **commercial scalability**, tailored to specific offshore conditions.
- Implement advanced remote and standard **monitoring systems** for efficient offshore management of remote system.
- Enhance biodiversity and environmental sustainability through **nature-inclusive designs (NID)**

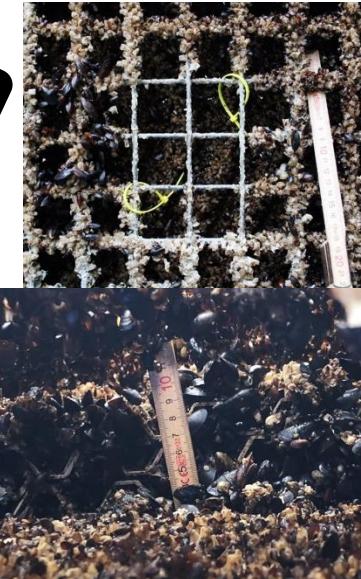
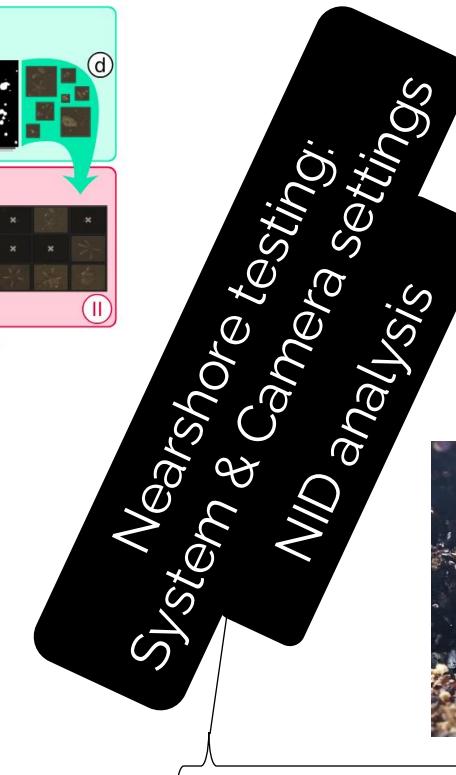
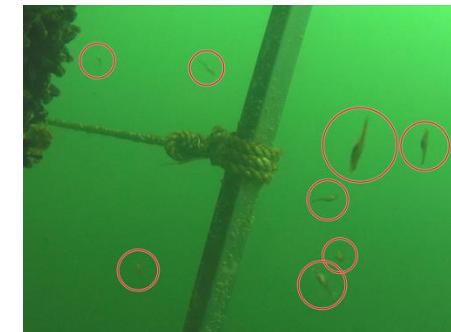
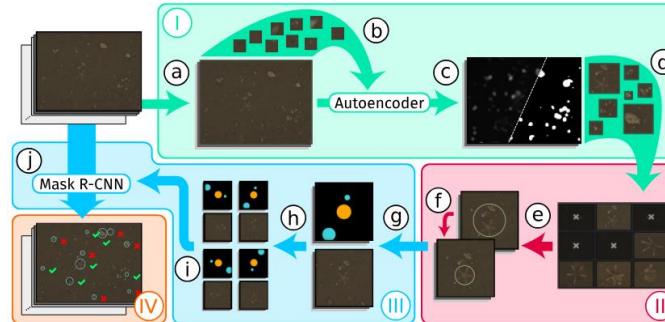
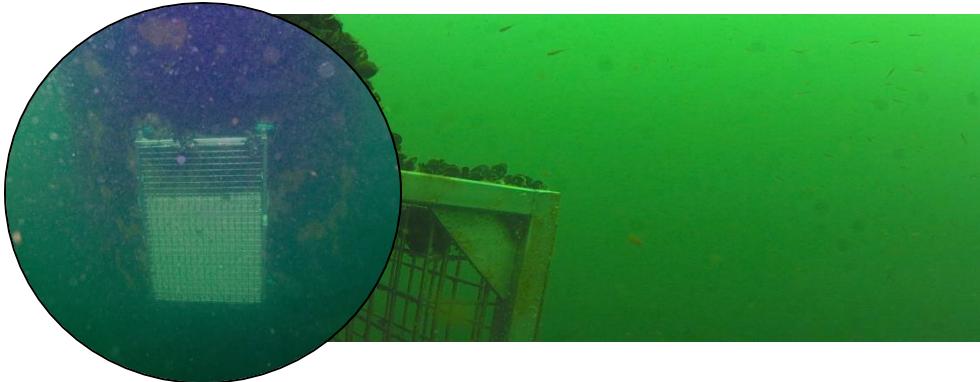


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



Baltic Sea FINO2: Fish Identification, NID growth

- Identification and quantification of fish at the NID-Frame using machine-based learning
- Analyzing species on NID Growth material
- Optimizing System and Cameras nearshore



Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul

Reporting period II: 2024 - 2025

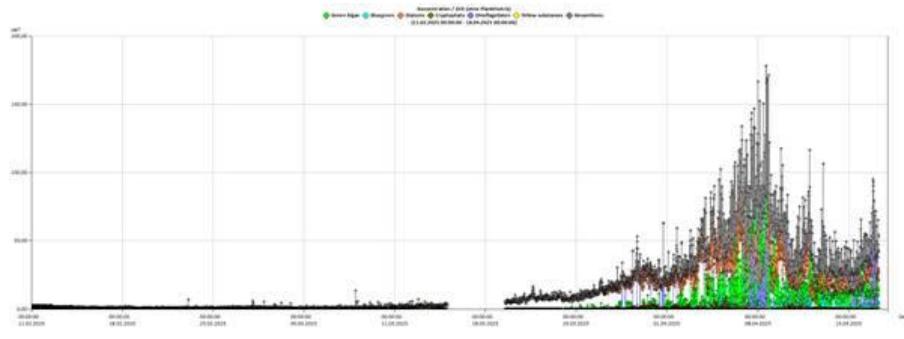


This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



North Sea FINO3: In situ phytoplankton detection

- Offshore installation
- First quantifications of microalgae
- Algae class differentiation by fluorescence spectra analysis
- Basis to assess potential toxic algae blooms for mussel cultivation safety



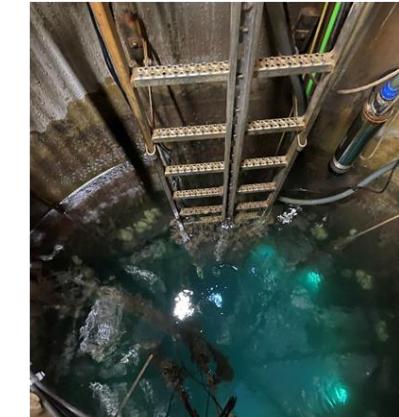
May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul

Reporting period II: 2024 - 2025

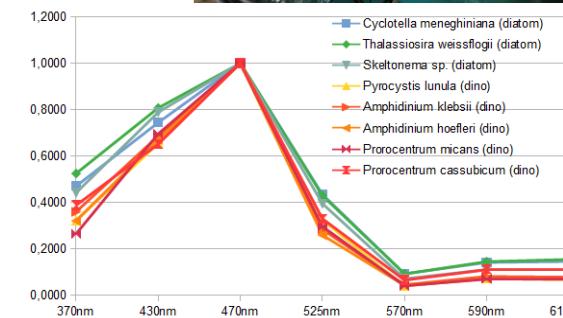
bbe
moldaenke

biological · biophysical · engineering

Forschungs- und
Entwicklungscenter
Fachhochschule Kiel GmbH



PhycoProbe inst



PhycoProbe
maintenance

Monitoring of environmental Parameters



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



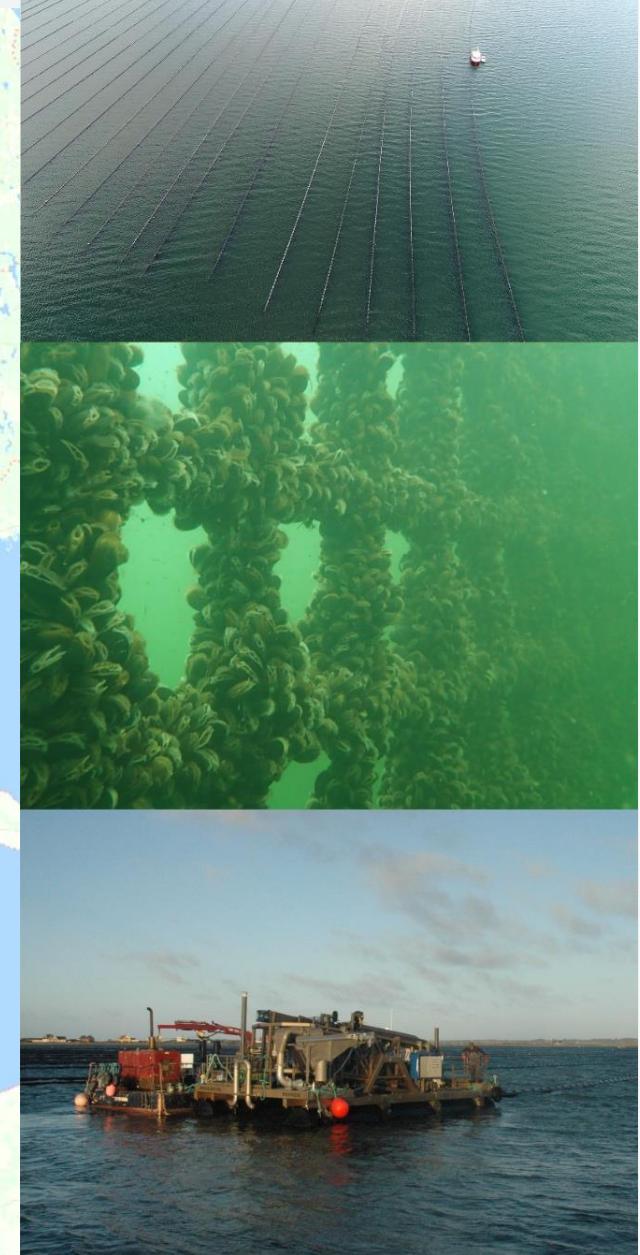
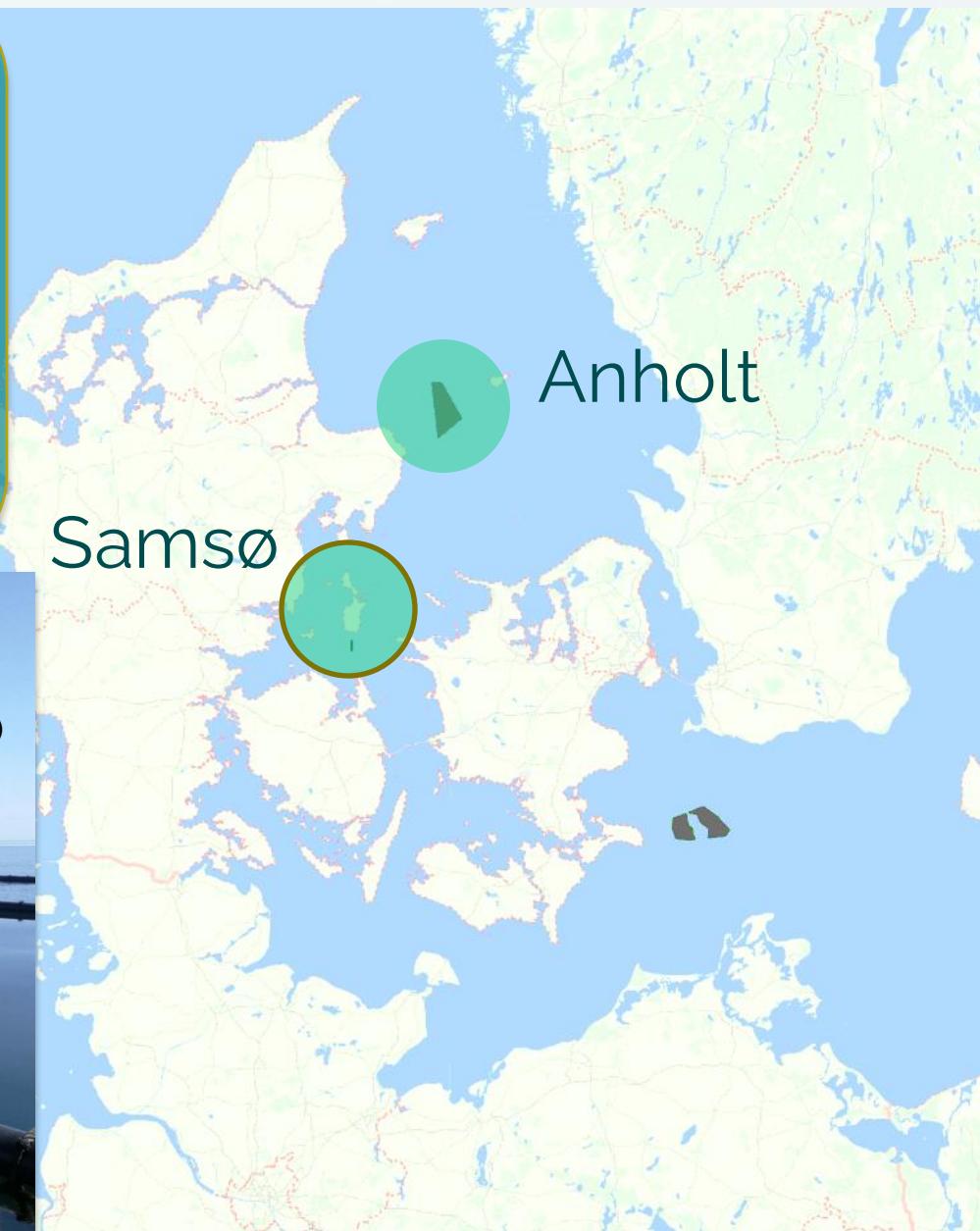


Anholt is an experimental site for:

- Seaweed and mussel cultivation
- Offshore gear development and testing
- Environmental and farm physical monitoring
- Biodiversity assessment

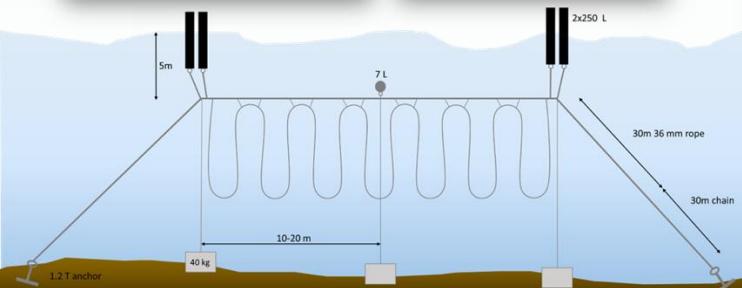
Samsø is a commercial test site for:

- Commercial mussel farming
- Testing of existing technology (tubes and net)
- Will start spring 2024

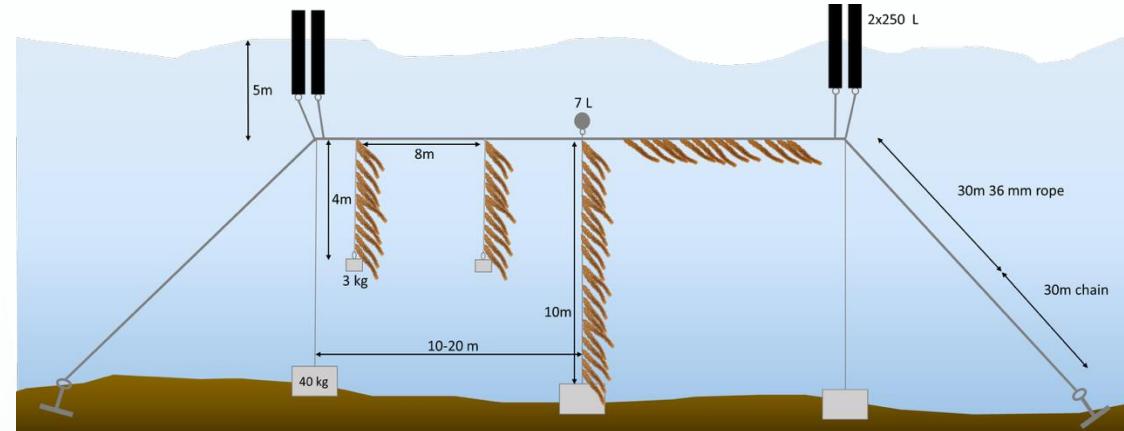




Setup of the pilot seaweed longlines (Anholt)



- 2 longlines
- 3 types of spat collectors
- Depth: 5-7 m
- Loop cultivations systems
- Two production periods



- Two production periods
- Two (one) lines
- 5-15 m



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

Results (Highlights - Anholt)

Farm visit June 2025:

- Seaweed
 - Small and pale
 - Only 2-year bottom sugar kelp reached harvestable size
 - Environment too challenging (salinity/light) for profitable production
- Mussels
 - Good size, biomass, quality:
 - September 2024: $2-2.7 \text{ kg m}^{-2}$
 - ⑩ June 2025: $5-16 \text{ kg m}^{-2}$
 - 2nd season spat collectors deployed



This project has received funding from the European Union. Agreement No 101093888. Views and opinions expressed are those of the European Union. Neither the European Union nor the project partners are liable for any use that may be made of the information contained therein.



Results (Submersible tube)

Prototype 2.0 (bigger air bladders) :

- Performance test in the harbor during **winter 2025** (weight vs. pressure)
- Deployment at mussel farm site in **May 2025**
- Good spat recruitment (**August 2025**)
- **August --->** : continuous monitoring and knowledge build up in terms of pressure adjustment as biomass build up
 - o current pressure= 1 bar = submerged
 - o With 375 kg of concrete weight
- **Final test:** expected biomass in spring=10 ton
 - o Will it surface?



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

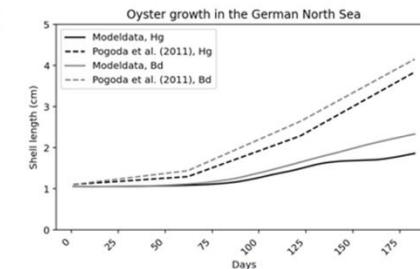
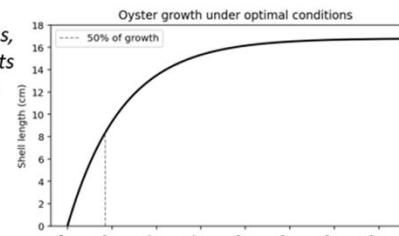
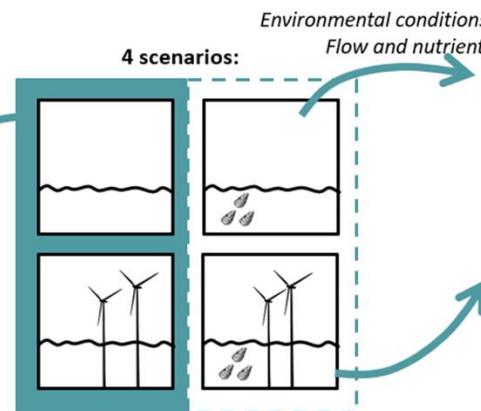
Sustainable Low Trophic Aquaculture and Energy Production

Circular Low Trophic Offshore Aquaculture in Wind Farms and Restoration of Marine Space

3D model (DCSM-FM):

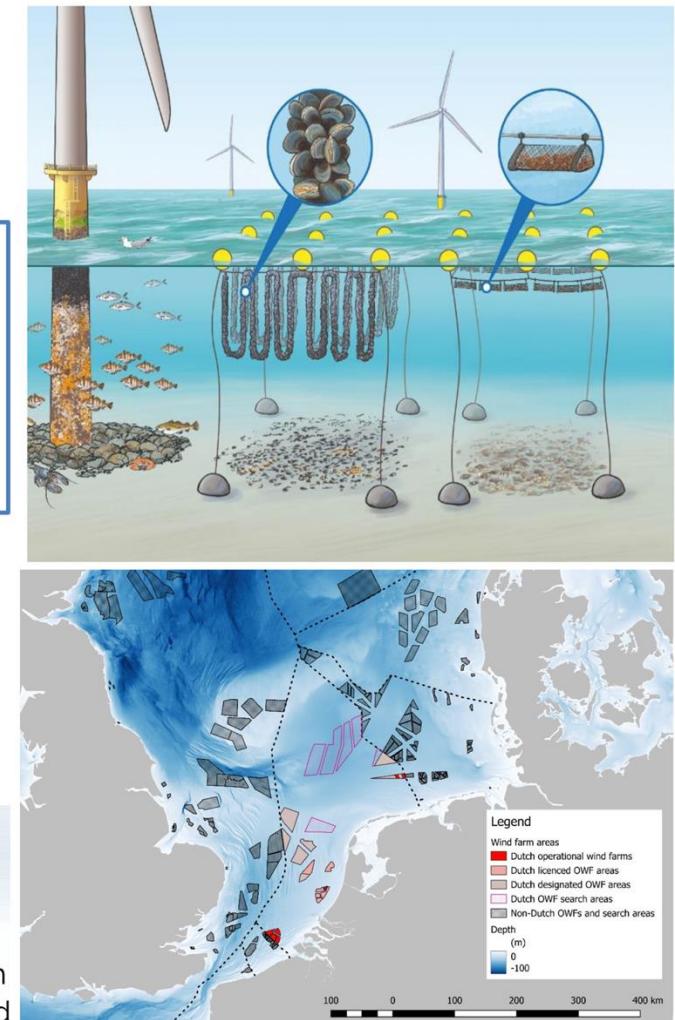
- Domain: North-west European shelf
- Processes:
 - Hydrodynamics
 - Water quality

Previously modelled



1D vertical model:

- Different suitable locations
- Processes:
 - Water quality
 - DEB oyster module



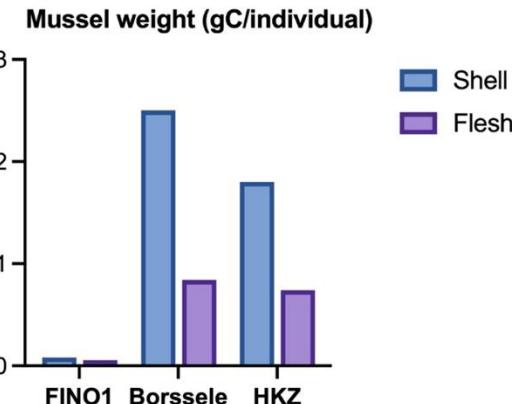
This project has received funding from the European Union's Horizon Europe research and innovation Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and those of the European Union nor the granting authority can be held responsible for them.





Circular Low Trophic Offshore Aquaculture in Wind Farms and Restoration of Marine Space

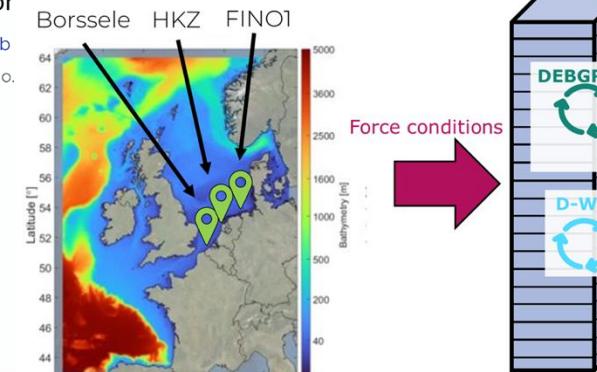
- The potential for shellfish aquaculture co-located in wind farms was tested with Delft3D-FM model and applied to three wind park locations: FINO1, HKZ and Borssele
- Carbon fluxes and storage in mussel flesh and shells were quantified



in collaboration



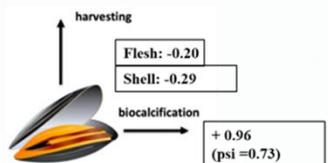
Grant Agreement No.



D-Water Quality: water quality processes
DEBGRZ module: mussel growth

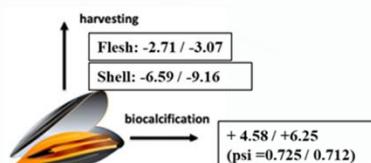
Preliminary carbon fluxes (year 1)

FINO1: carbon source



Mass balance of shells, corrected for biocalcification:
-0.67 g CO₂/indv

HKZ and Borssele: carbon sinks



Mass balance of shells, corrected for biocalcification:
2.01 and 2.91 g CO₂/indv

Access the full poster here



<https://doi.org/10.5281/zenodo.11620977>



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

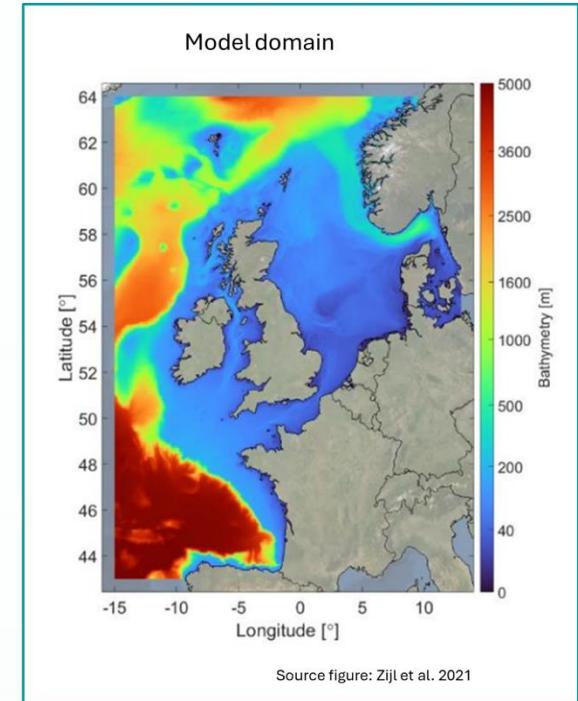
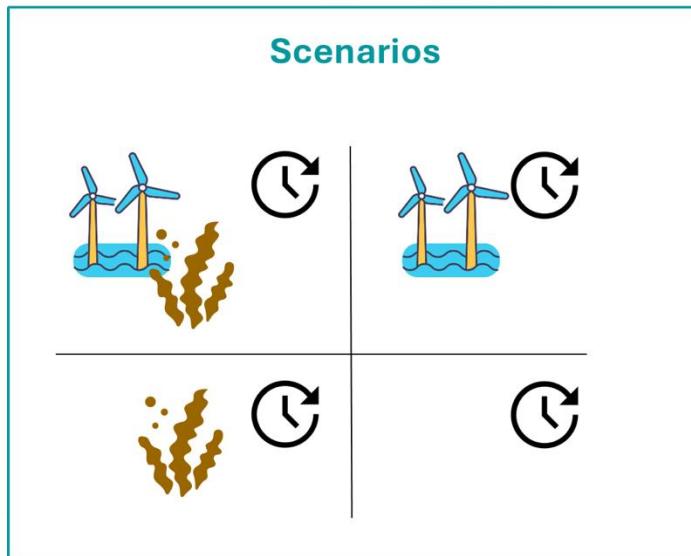
- Model can be applied to identify promising sites for multi-use, estimating mussel production potential and optimal cultivation densities
- Shell formation can be source or sink of carbon depending on locations, but further research is ongoing



Sustainable Low Trophic Aquaculture and Energy Production

Circular Low Trophic Offshore Aquaculture in Wind Farms and Restoration of Marine Space

- Using Delft3D-FM model suite with different modules
 - D-Flow Flexible Mesh
 - D-Water Quality
 - Macro Algae Growth Module
- Model domain: North-West European shelf
- Impact of offshore wind farms on hydrodynamics and water quality
- Interaction with seaweed aquaculture
- Under historic conditions and climate change scenarios



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.



ULTFARMS@Deltares.nl



This project has received funding from the European Union's Horizon Europe research and innovation programme under Grant Agreement No 101093888. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union. Neither the European Union nor the granting authority can be held responsible for them.

Inspiration for **Transition Agenda (TA)** funding

BlueBioClusters

Mariana Paupério

Senior Project Manager

The Portuguese Marine Bioresources Network – BLUEBIO ALLIANCE



BlueBioClusters



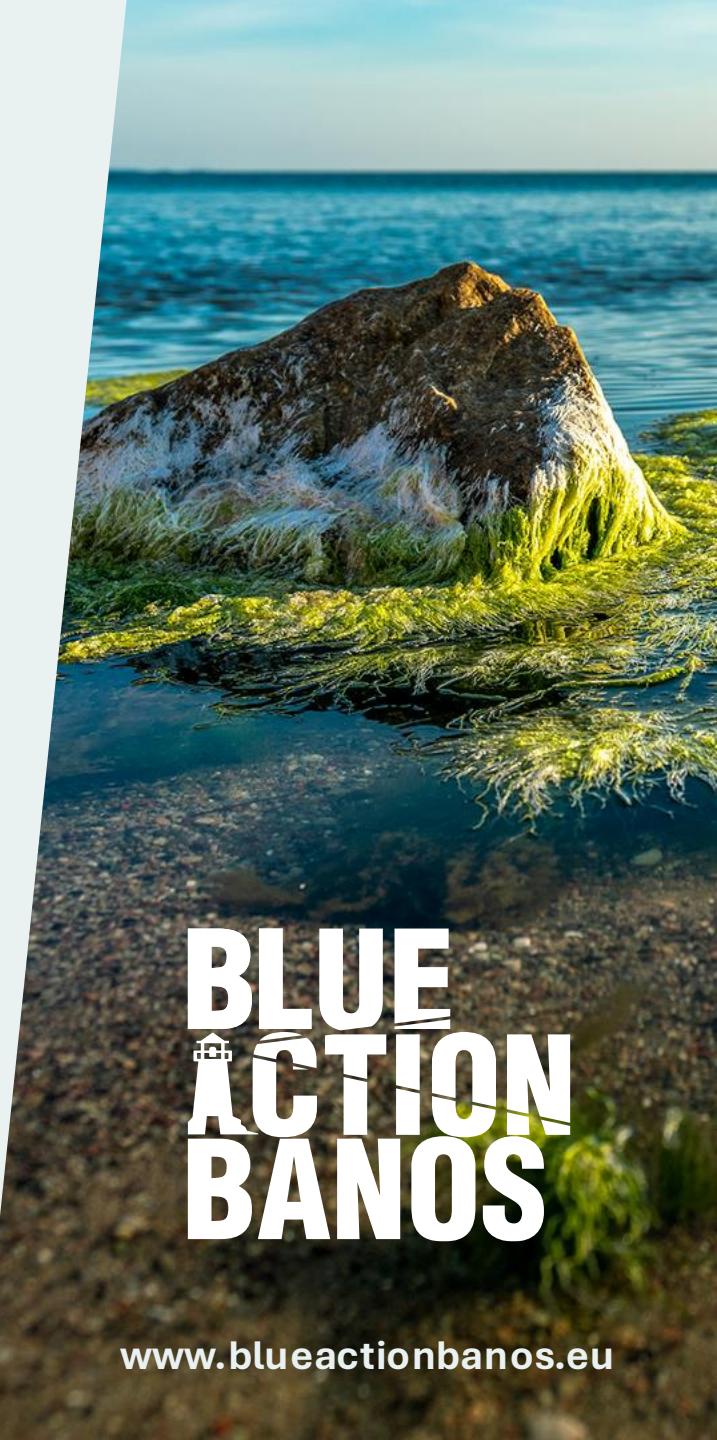
Community of Practices

Mariana Paupério

Senior and Finance Project Manager at
BLUEBIO ALLIANCE

project@bluebioalliance.pt

BLUEBIO
ALLIANCE



www.blueactionbanos.eu

Horizon Europe

BlueBioClusters project

brings together 13 organisations from 9 European regions, which are highly skilled in assisting start-ups, companies and policymakers to advance blue innovations.

They will join forces to offer blue bioeconomy players innovative business development tools and methods, and will create a long-lasting impact by engaging directly with hundreds of regional actors to stimulate collaboration and positive change.

Project Duration

3 years | August 2022 – August 2025

Funding

Horizon Europe, H-CL6-2021-GOV-01-09

Revitalization of European local communities with innovative bio-based business models and social innovation

Budget

2.3 million €

12

PARTNERS

10

COUNTRIES

7

WORK PACKAGES

36

MONTH

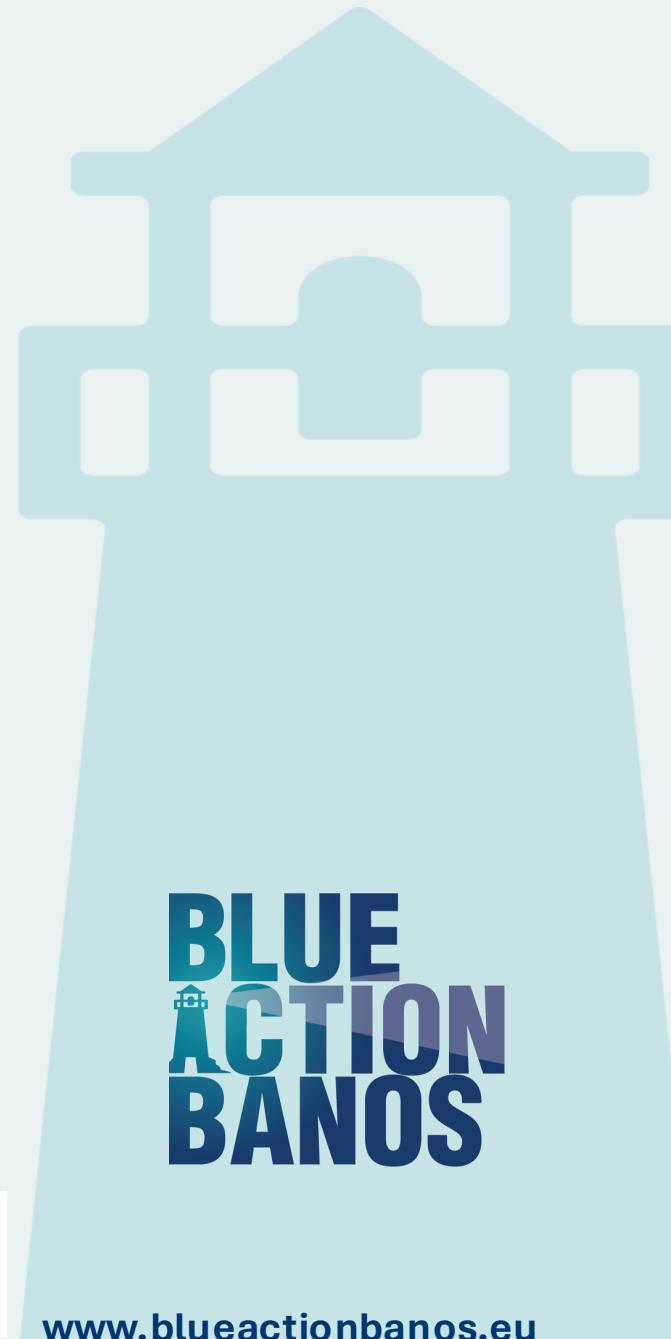
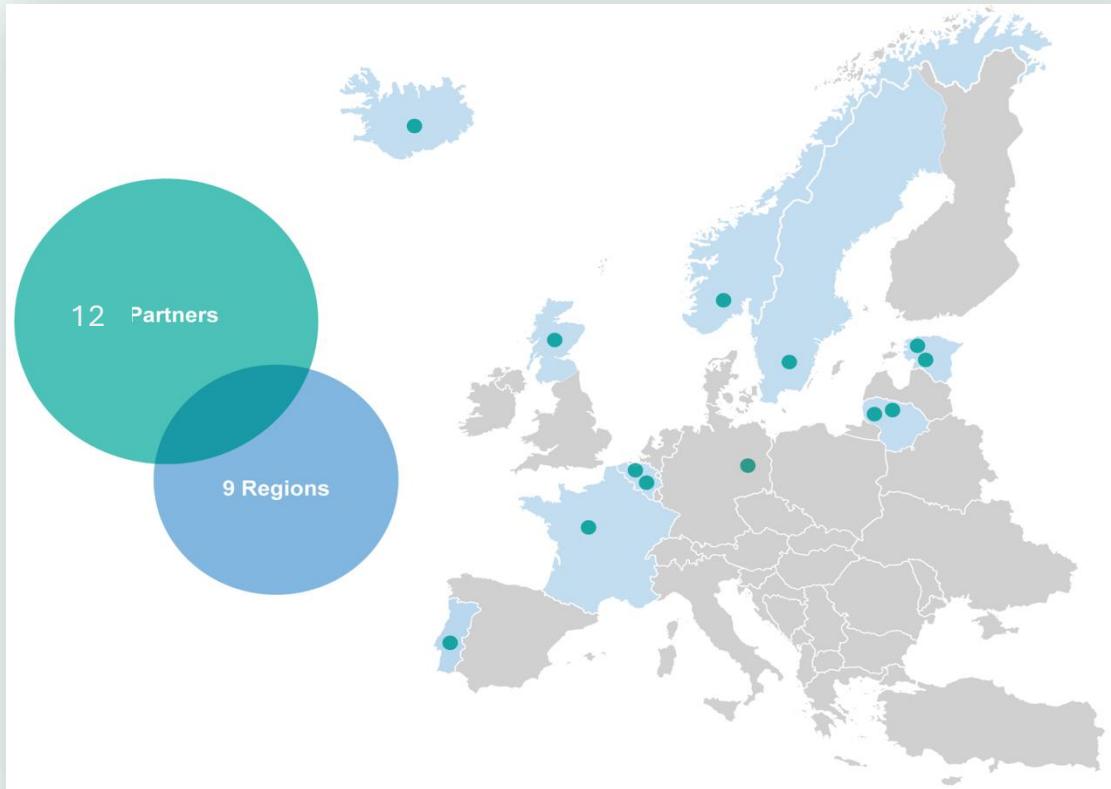
2.3

M€ BUDGET

FUNDING
Horizon Europe
H-CL6-2021-GOV-01-09

**BLUE
ACTION
BANOS**

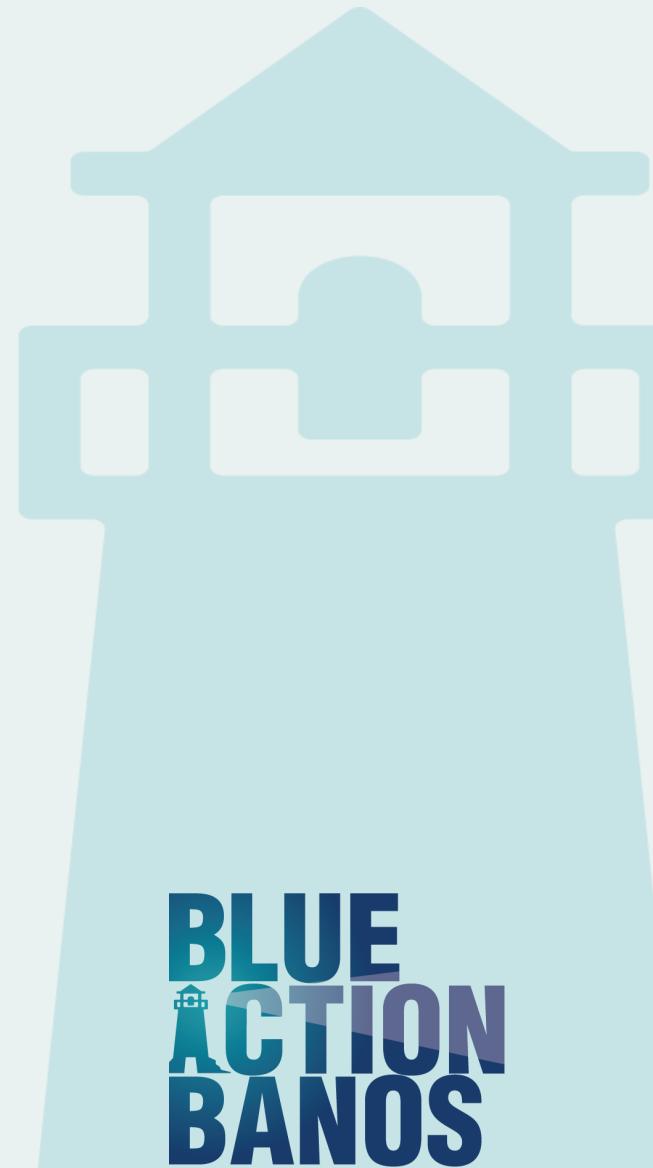
Project Consortium



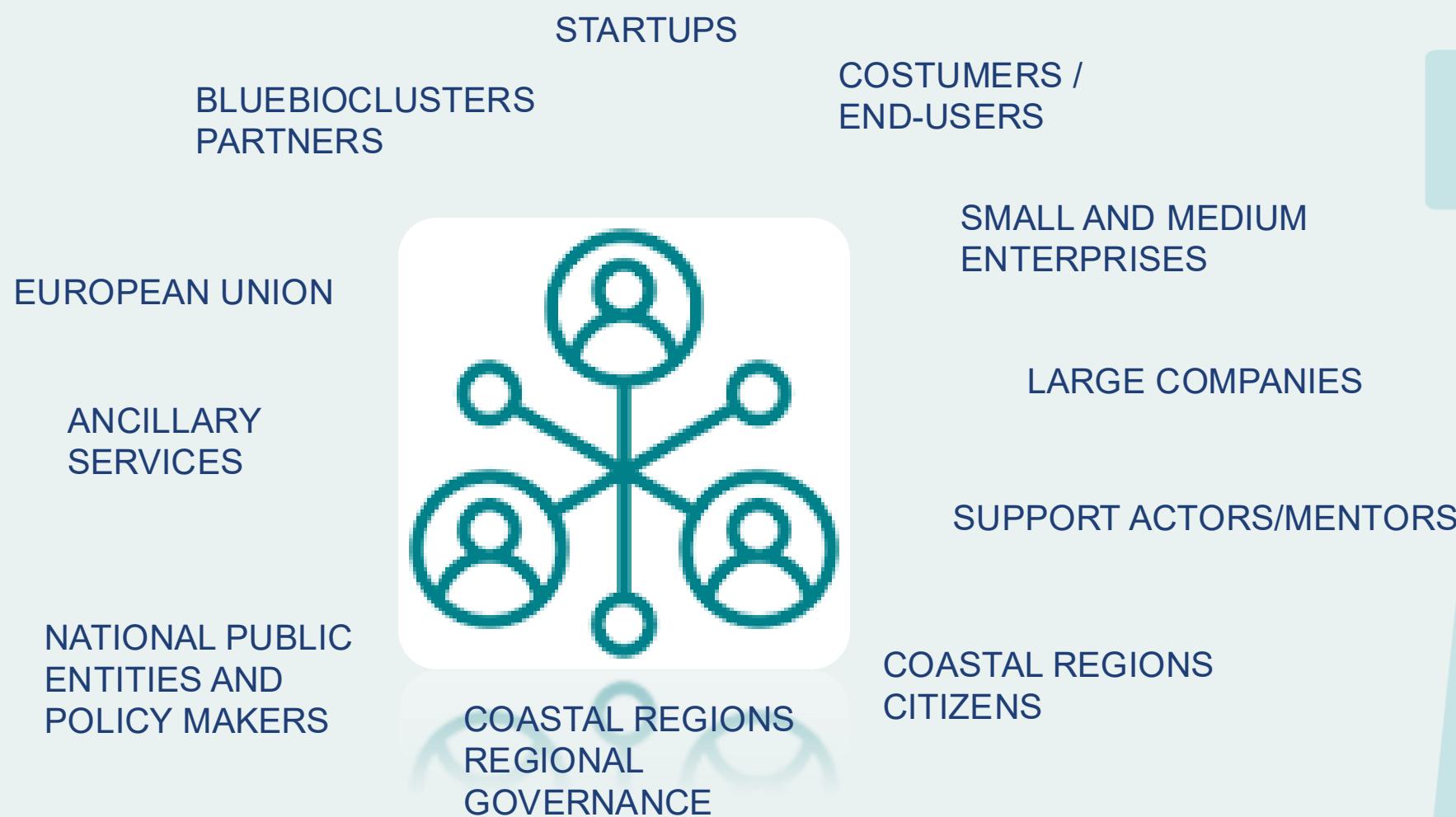
www.blueactionbanos.eu

Community of Practice

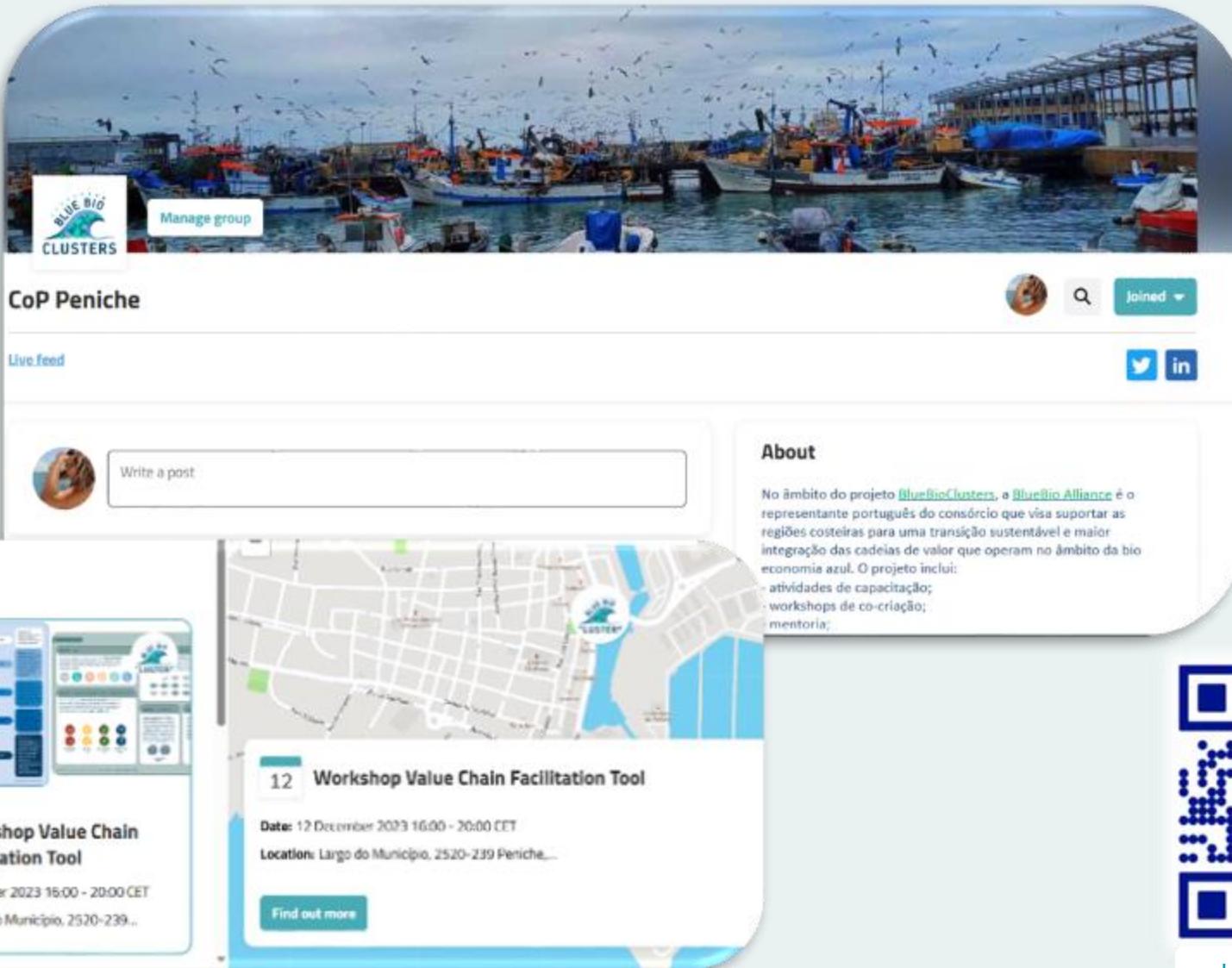
Country	Area
Belgium	Flanders
Estonia	Saaremaa
France	Brittany & Pays de la Loire
Iceland	Iceland
Lithuania	Klaipeda
Norway	Møre and Romsdal
Portugal	Peniche
Sweden	Only blue vision



Community of Practice Peniche



Community of Practice Peniche



The screenshot shows a LinkedIn group page for 'CoP Peniche'. The header features a photo of a harbor with many fishing boats and a large building in the background. The group name 'CoP Peniche' is displayed, along with a 'Manage group' button. Below the header, there are sections for 'Live feed' and a post area with a placeholder 'Write a post'. On the right, there is an 'About' section with text about the BlueBioClusters project and its aims, followed by a list of activities. At the bottom, there are two cards: one for the 'Workshop Value Chain Facilitation Tool' and another for the 'Workshop Value Chain Facilitation Tool'.

BLUE BIO CLUSTERS

Manage group

CoP Peniche

Live feed

About

No âmbito do projeto [BlueBioClusters](#), a [BlueBio Alliance](#) é o representante português do consórcio que visa suportar as regiões costeiras para uma transição sustentável e maior integração das cadeias de valor que operam no âmbito da bioeconomia azul. O projeto inclui:

- atividades de capacitação;
- workshops de co-criação;
- mentoria;

Workshop Value Chain Facilitation Tool

Date: 12 December 2023 16:00 - 20:00 CET

Location: Largo do Município, 2520-239 Peniche

Find out more

Workshop Value Chain Facilitation Tool

Date: 12 December 2023 16:00 - 20:00 CET

Location: Largo do Município, 2520-239...

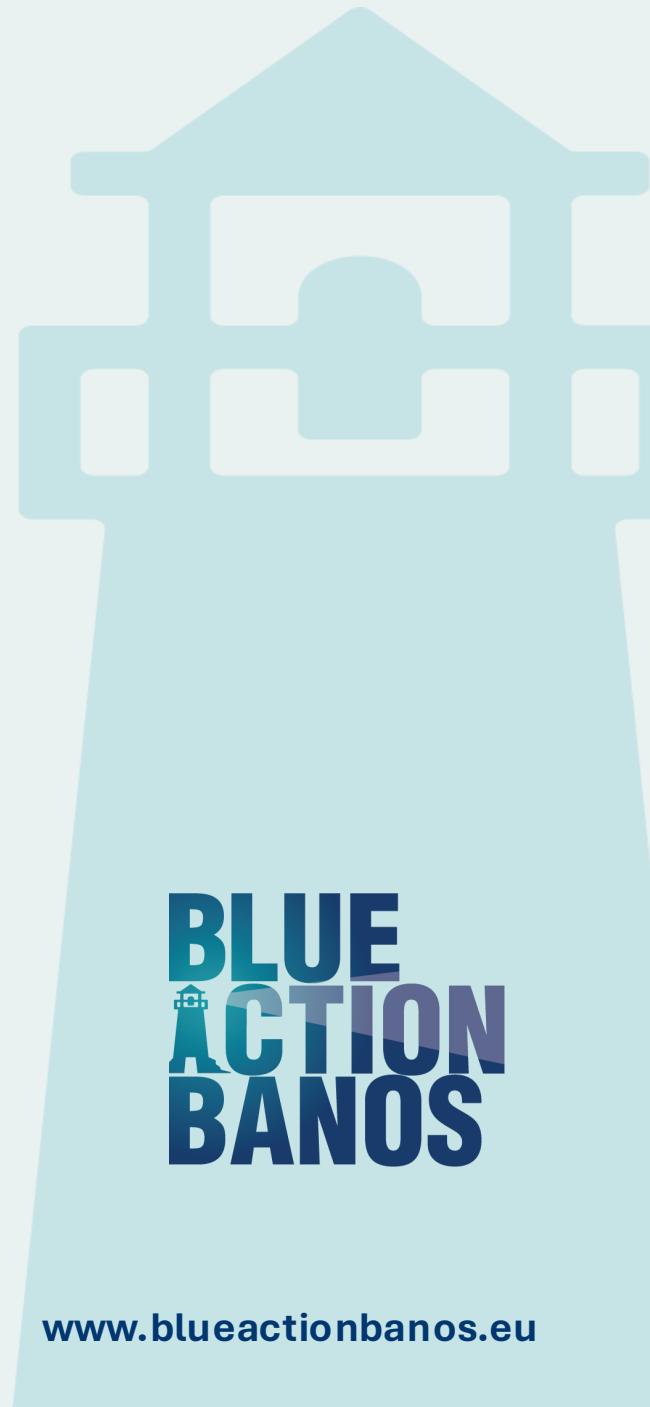
Find out more



www.blueactionbanos.eu



Session 1 - Blue Vision Workshop



Session 1 - Blue Vision Workshop

1. Challenges for strengthening the blue economy in Peniche:

- Sustainable use of marine and ocean resources
- Reduction of marine pollution
- Bioremediation
- Water decontamination
- Algae waste and byproducts
- Waste from the agar-agar industry (*Gelidium*)
- Dispersion of fishing net waste throughout the port area
- Excessive nautical tourism
- Poverty of the local population
- Resistance to change
- Funding and investment available in the long term

2. Identification of the two main value chains in the region:

Fish

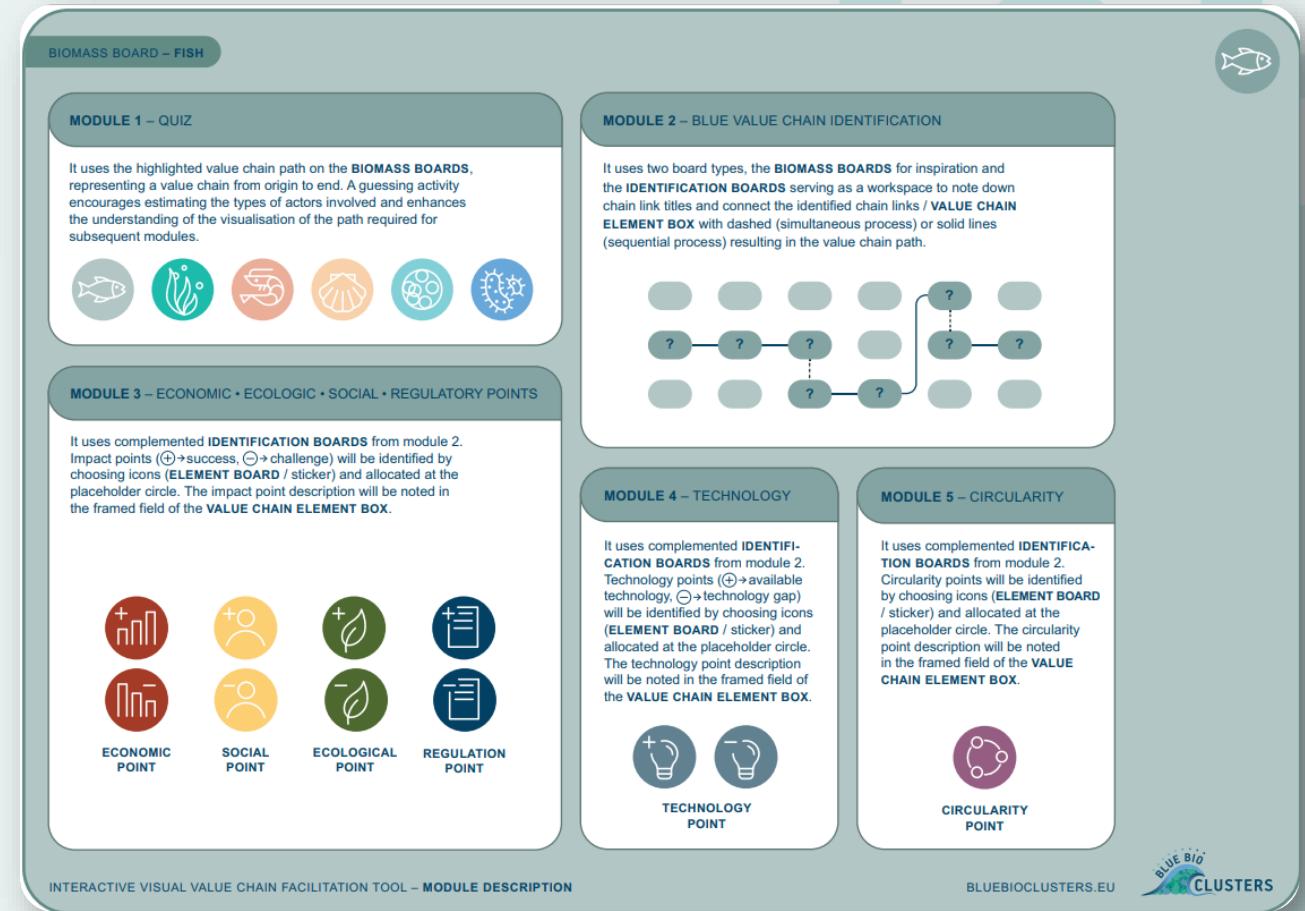
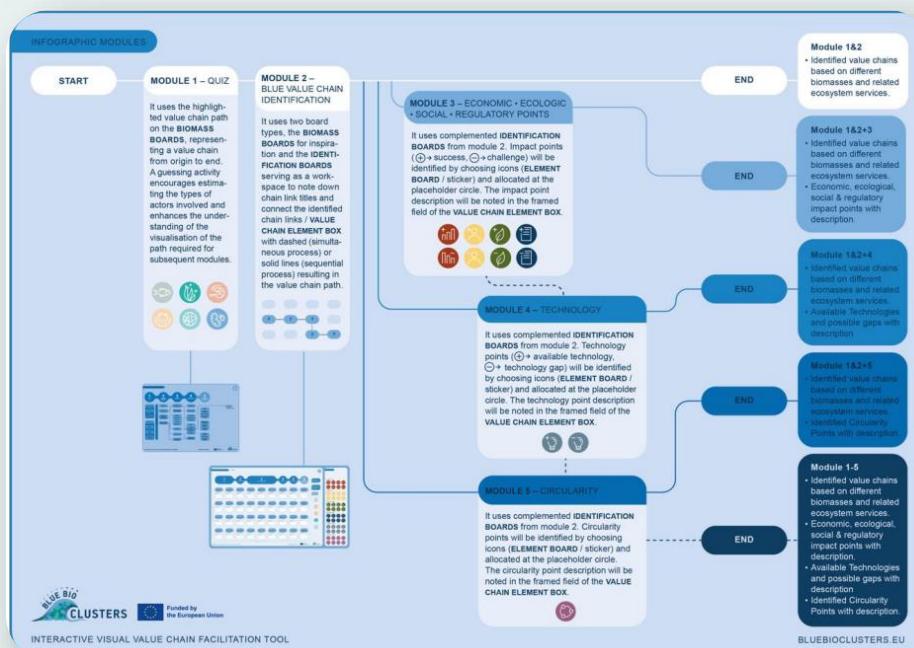
Macroalgae



**BLUE
ACTION
BANOS**

The logo features the word "BLUE" in a light blue font, "ACTION" in a medium blue font, and "BANOS" in a dark blue font. The letter "A" in "ACTION" is stylized to look like a lighthouse. The entire logo is set against a light blue background that is shaped like a house with a chimney and a window.

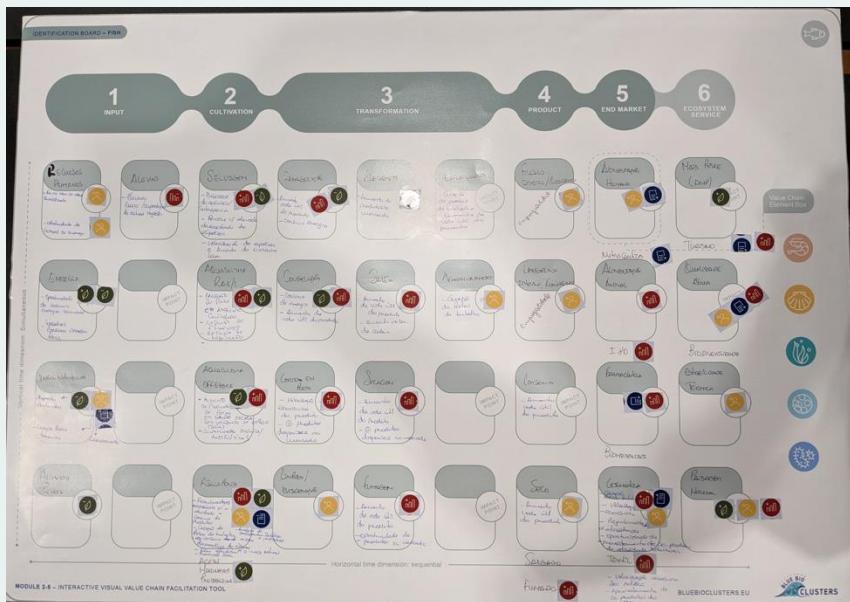
Session 2 & 3 - Value Chain Inter Facilitation Tool



Session 2 & 3 - Value Chain Inter Facilitation Tool

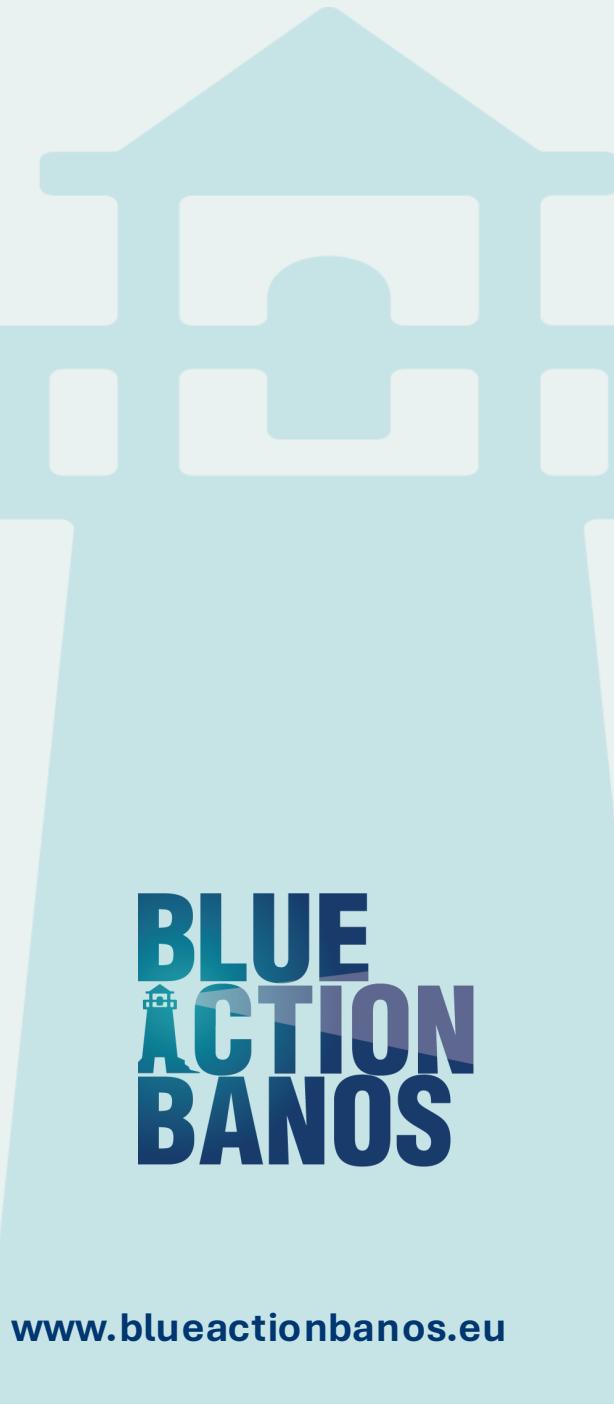


Session 2 & 3 - Value Chain Inter Facilitation Tool



List of **challenges** and **opportunities** of each value chain (fish and macroalgae) to support strategic decisions using 5-helix participants' input.

Maximize the economic value of value chains related with **fish** and **macroalgae** by exploring new products, technologies and services in a sustainable and circular approach.



Session 4 – Blue Vision Peniche: Sustainable Transition for Blue Bio Economy - Roadmap

“Challenges to the valorization and sustainable transition of macroalgae and fish-based value chains.”



Certification of sustainability practices across the fish value chain

Commitment to preserving the marine ecosystem, transparency in sustainability, and circularity practices of processes (fishing, processing, packaging and distribution, etc.).

Addressing the traceability for the final consumer about the distinction of quality and promoting an economic valorisation of the final product ‘Fish from Peniche’.



Valorisation of macroalgae byproducts

Using compounds from algae blooms (*Gelidium*) in the region after agar-agar extraction.

The final results are expected to identify new processes and/or new products and/or new applications that can enable new economic products and commercial activities in the region in market.



**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

Session 4 – Blue Vision Peniche: Sustainable Transition for Blue Bio Economy - Roadmap



Lessons Learned

Ocean and Coastal Management 262 (2025) 107588

 ELSEVIER

Contents lists available at [ScienceDirect](#)

Ocean and Coastal Management

journal homepage: www.elsevier.com/locate/ocecoaman

Crafting blue visions for a sustainable blue bioeconomy in European coastal regions through communities of practice

Liisi Lees ^{a, *} , Mariana Paupério ^b, Merli Rätsep ^a , Zita Rasuolė Gasiūnaitė ^e , Viktorija Vaitkevičienė ^e, Silvia Tosatto ^c, Alberto Terenzi ^c, Sonja Andrén ^d, Robert Aps ^a , Helen Orav-Kotta ^a, Jonne Kotta ^a 

^a Estonian Marine Institute, University of Tartu, Mäevaluse 14, 12618, Tallinn, Estonia
^b BLUEBIO ALLIANCE, Edifício ECOMARE Estrada do Porto de Pesca Costeira, Ílhavo, 3830-565, Gafanha da Nazaré, Portugal
^c SUBMARINER Network for Blue Growth EEIG, Kärntener Str. 20, DE-10827 Berlin, Germany
^d Innovatum Science Park, Box 902, 461 29, Trollhättan, Sweden
^e Marine Research Institute of Klaipeda University, Universiteto av. 17, 92294, Klaipeda, Lithuania

Access the article [here](#).



www.blueactionbanos.eu

Lessons Learned

- ✓ Clear and **well-defined goals** to guide the overall process.
- ✓ **Targeted actions** addressing specific hurdles, challenges, and stakeholder needs.
- ✓ **Individual meetings** and interviews (in-person) to ensure tailored support and insights.
- ✓ Identify and engage stakeholders who have the ability to influence unlock processes and **play a strategic role** in the process.
- ✓ Maintain **focus** rather than working on too many broad topics at once.
- ✓ Use of **dedicated support tools** during sessions to enhance effectiveness.
- ✓ Active and continuous **communication** about ongoing processes and activities.
- ✓ It is important to speak and translate into the **local language**.
- ✓ Dedicated time for **networking** and discussions to identify synergies is essential.
- ✓ A **forward-looking roadmap** to ensure sustainability beyond the project.



Thank you for your attention!

<https://bluebioclusters.eu/>

<https://www.linkedin.com/company/bluebioclusters/>

<https://twitter.com/bluebioclusters>

<http://www.bluebiomatch.eu/>

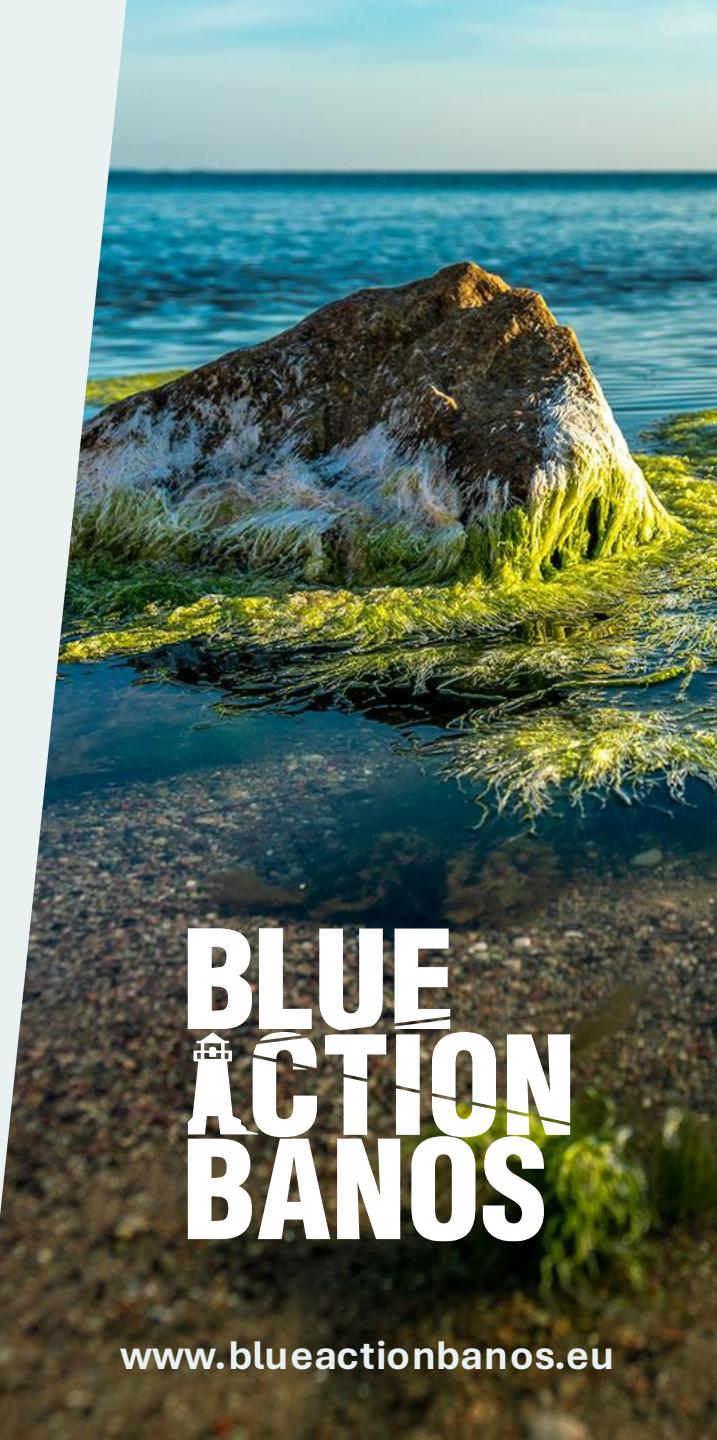


Mariana Paupério

Senior and Finance Project Manager at
BLUEBIO ALLIANCE

project@bluebioalliance.pt

BLUEBIO
ALLIANCE



www.blueactionbanos.eu

Inspiration for **Transition Agenda (TA)** funding

Saucisse à l'Ostendaise

Wim Quinet

General Manager

Revi Food bv

A photograph of an underwater environment. Sunlight filters down from the surface in bright rays. In the foreground, there is a patch of green, leafy algae or seagrass. A single fish is visible swimming through the water. The overall color palette is shades of blue and green.

**BLUE
ACTION
BANOS**

www.blueactionbanos.eu



An Interesting Future Proof Fish Story!

Zeebonk Business Case (FIVA – EFMZVA)
Wim Quinet



AGENTSCHAP
LANDBOUW &
ZEEVISSERIJ



Medegefinancierd door
de Europese Unie





Saucisse
à l'ostendaise

Revi



Medegefinancierd door
de Europese Unie

west-vlaanderen
de geliefde provincie

Company presentation

REVI FOOD

REVI FOOD BV
Vismijnlaan 3
Belgium - 8400 Ostend
Tel: +32 (0)59/32 30 84
Fax: +32 (0)59/32 31 03
BE 0425 047 961
www.revifood.be



runner-up company of the year
2025

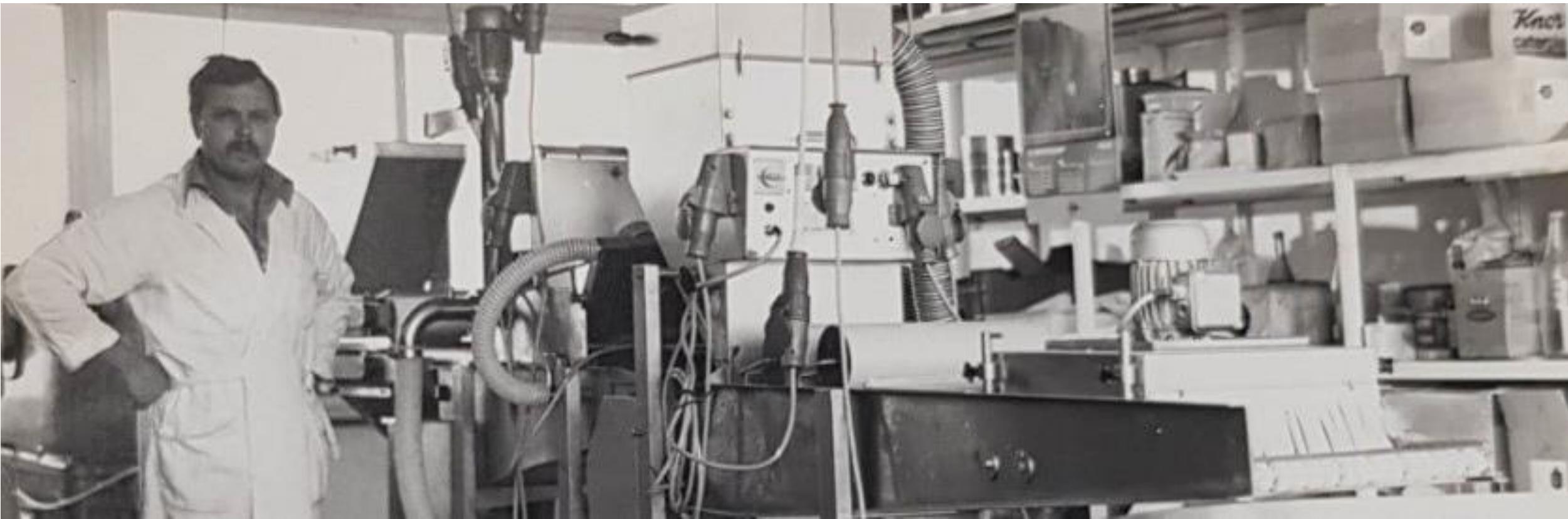
Revi Food was founded 35 years ago by René Quinet and his wife Viviane. René started as a wholesaler to local traders in Ostend and the surrounding area. In the very beginning there was no in-house production.



Today, Revi is a rapidly growing, innovative production company, located in the heart of the Ostend fish market, 200m from the North Sea, with the production of fish preparations with high added value as their core business, both FRESH and FROZEN.

Revi Food is currently experiencing strong growth with our team.

Today, Revi Food employs approximately 65 permanent workers, supplemented with temporary workers.



Numbers



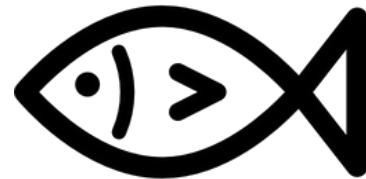
Turnover 2024:
> 15.000.000 EUR



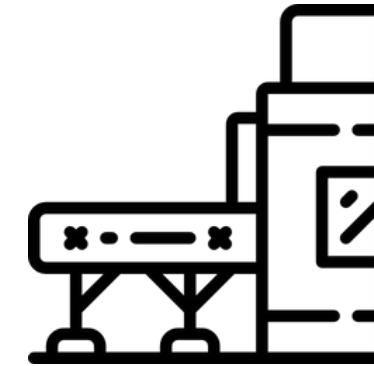
Growth since
2010: +/-15%



6 million
croquettes/year



400 tons of
fish/seafood



+/- 3,5 million food
components/year

Expansion '23-24

In order to continue to realize this growth, we started the construction of a new building in mid-2021, next to the current production hall. The extension was commissioned in 2023 and houses the following:

- additional production space
- loading and unloading quays
- additional storage spaces
- new offices – lab – R&D facilities - ...

In addition to the new construction, we also continue to invest in our machinery and fleet, as well as in our staff.



Artisanal croquettes

0-4°C

-18 °C



Ready meals

0-4°C

-18 °C



Soups & broths

0-4°C



Spreads

0-4°C



Sauces

0-4°C



Saucisse
à l'OSTENDRISE

Revi

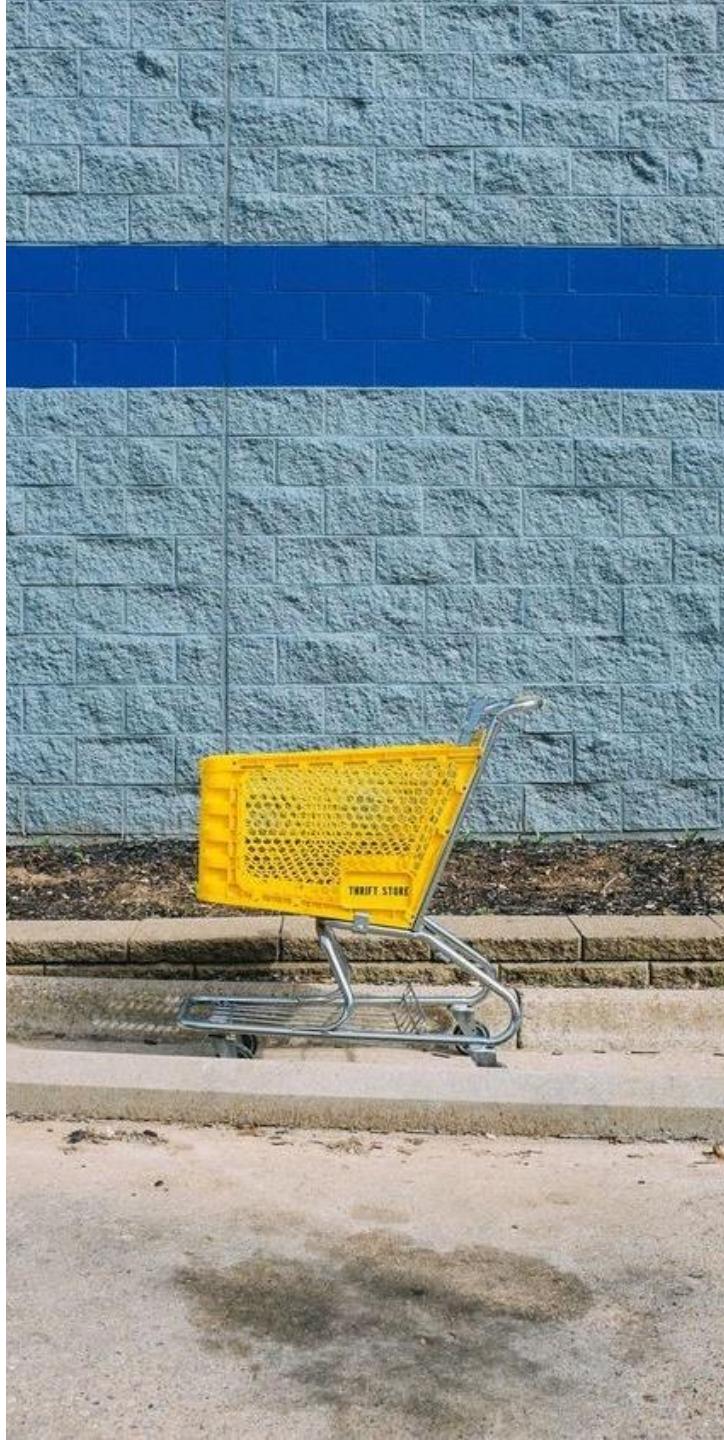


AGENTSCHAP
LANDBOUW &
ZEEVISSERIJ

Medegefinancierd door
de Europese Unie

west-vlaanderen
de geliefde provincie

Product Range



Markets

RETAIL

Revi Food is the preferred supplier of the largest retail chains – Delhaize, Albert Heijn, Carrefour, Lidl, Colruyt ... all stock our top products on their shelves.

FOODSERVICE

Our products are loved by both caterers and top restaurants.

WHOLESALE

Several wholesalers and cash and carries, both in Belgium and the Netherlands, are among our loyal customers.

EXPORT

In addition to Belgium, we supply retailers in France, Netherlands and Luxemburg.



Medegefincierd door
de Europese Unie





Medegefinancierd door
de Europese Unie



Partnerships

Gault & Millau

Gault.Millau
CULINARYNNOVATORS
North Sea Chefs x Revi Food 2023



VLV
VLAAMSE VISVEILING nv
ZEEBRUGGE & OOSTENDE

Sustainability



Innovation

INNOVATION IN PLANTBASED:

Innovation is an important part of our DNA - daring to think outside of the box.

CRUSH



MONSIEUR
m
BOUDIN



LIMITED SUCCES WITH PLANTBASED PRODUCTS:

- In Belgium:
 - * 6,5% of consumers is Vegetarian (growing very slowly)
 - * Vegan 0,5% of consumers
- High competition/over capacity in Plantbased Shelf

SOLUTION: HEALTHY FISH BASED



ZEEBONK



*Small-scale funding for
responsible entrepreneurship
North Sea coast*

- Investments in sustainable economic growth and social wellbeing
- For local coastal community
- E.g., local, sustainable innovation in the fishery and aquaculture sector

- Total budget ca. 2.2 million EUR
- Support up to 150,000 EUR/project
- Project duration ca. 1 year

→ Similar in **budget, duration and sustainability goals** to the BlueActionBANOS **Transition Agendas**

Zeebonk selected project:

Saucisse à l'ostendaise



HOW TO COMBINE:

- Local fish
- Longer shelf life
- Easy to Prepare: oven, airfryer, pan, fry, BBQ, ...
- Kid Proof! Make kids eat more fish.
- Making fish affordable!
- Local branding – Ostend is the capital of fishery in Belgium.

Product Development

PHASE 1:

Developing of the prototypes:

Goal: create market ready product

Fish based sausage

PHASE 2:

Elaborate testing of product Quality

Organoleptic testing

Testing structure after baking, frying, airfryer, ...

PHASE 3:

Large scale production test

First production in our production facility was successful.



Product Development

PHASE 4:

Checking shelf life – microbiology for different packaging types:
=> Consumer market
=> Food professionals

- PHASE 5:

Fully adapt production Facility for large scale production.

Adapting production lines
Adapting packaging line

- PHASE 6:

SALES EN MARKETING



Social media – Local Events - Press



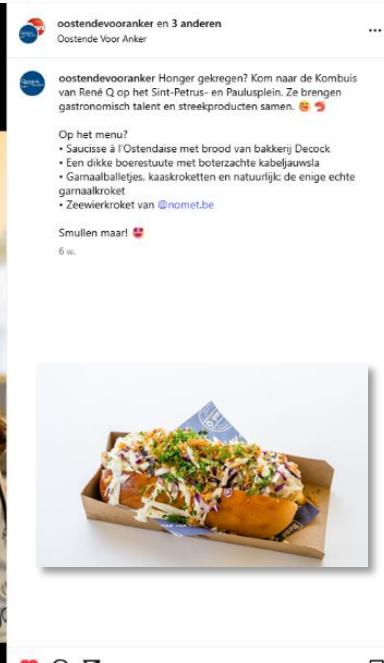
Van saucisse à l'Ostendaise tot paëlla op z'n Ostends: 6 gerechten die u zeker moet proeven tijdens Oostende voor Anker

Op Oostende voor Anker zal u niet sael verhongeren. Er valt culinair dan ook verrassend veel te ontdekken tijdens het maritieme evenement. Onze reporter testte zes gerechten voor u uit en luisterde naar de bijzondere verhalen die erbij horen.

Leen Belpaeme 23-05-25, 13:50



Social media – Local Events - Press





Medegefinancierd door
de Europese Unie

west-vlaanderen
de geliefde provincie

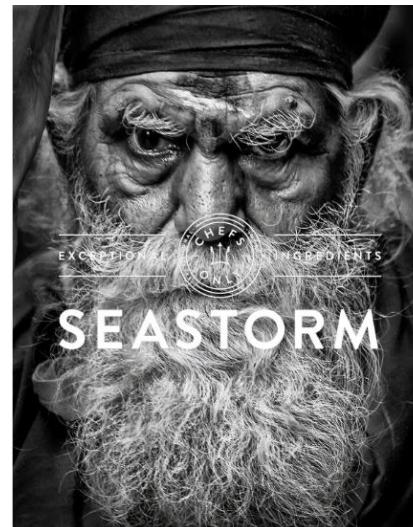
Contact Information

REVI FOOD bv

Vismijnlaan 3 – 8400 Oostende BELGIUM

wim.quinet@revifood.be

mob.: +32 475 944 969



Thank You!



Medegefincierd door
de Europese Unie



Q&A

A photograph of an underwater environment. Sunlight rays filter down from the surface in the upper right corner, illuminating a patch of green seagrass in the foreground. A small, dark fish is visible swimming near the seagrass.

BLUE
ACTION
BANOS

www.blueactionbanos.eu

Next steps and closing

**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

Next steps

1. Follow us on [LinkedIn](#)
2. Join our [BlueActionBANOS Community on BlueBioMatch](#)
3. *Stories from Community Projects - Part 2* on **18 February**
4. Prepare your **Project Idea Form** and submit it before **16 March 2026**
5. Have a **consultation**
6. Submit your **full proposal** before **29 May 2026**



Questions?

BAB_helpdesk@fundingbox.com



Follow us on
LinkedIn!

**BLUE
ACTION
BANOS**

www.blueactionbanos.eu

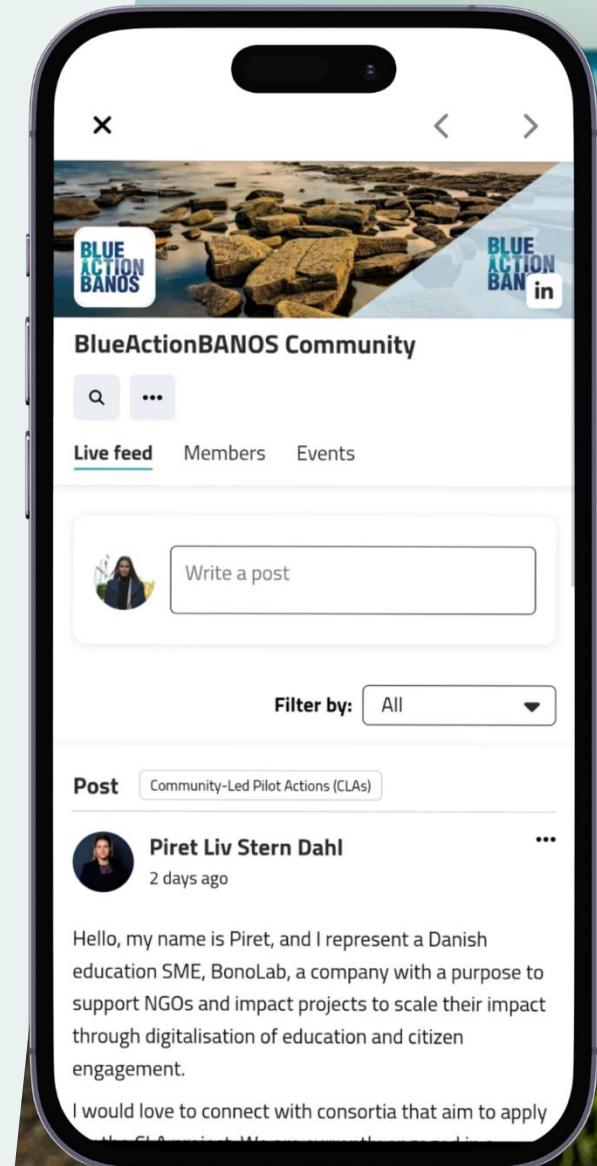


<https://qrco.de/beWskQ>

**Register on BlueBioMatch to
join the BAB Community!**

**Join our BlueActionBANOS
Community on BlueBioMatch!**

Find relevant contacts, explore partnerships, and share updates related to our Calls for CLAs and TAs!



BLUE ACTION BANOS

Follow us for more information
[in linkedin.com/company/blueactionbanos](https://www.linkedin.com/company/blueactionbanos)



Funded by
the European Union

Funded by the European Union. Views and opinions expressed are however those of the author(s) only and do not necessarily reflect those of the European Union or the European Climate, Infrastructure and Environment Executive Agency (CINEA). Neither the European Union nor the granting authority can be held responsible for them.

www.blueactionbanos.eu

